# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-Q
(Mark One)
$\boxtimes$ Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended March 31, 2024

## OR

$\square$ Transition report pursuant to Section 13 of $\mathbf{1 5 ( d )}$ of the Securities Exchange Act of 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number: 000-23329

## Charles \& Colvard, Ltd.

(Exact name of registrant as specified in its charter)

North Carolina
(State or other jurisdiction of incorporation or organization)
170 Southport Drive
Morrisville, North Carolina 27560
(Address of principal executive offices)

56-1928817
(I.R.S. Employer Identification No.)
(919) 468-0399
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common Stock, no par value per share | CTHR | The Nasdaq Stock Market LLC |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\boxtimes$ No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes $\boxtimes$ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| Large accelerated filer | $\square$ | $\square$ | Accelerated filer |
| :--- | :--- | :--- | :--- |
| Non-accelerated filer | $\boxed{y y y y}$ | Smaller reporting company |  |
|  |  | Emerging growth company |  |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No $\boxtimes$

As of May 1, 2024, there were 30,344,955 shares of the registrant's common stock, no par value per share, outstanding.

## CHARLES \& COLVARD, LTD.

FORM 10-Q
For the Quarterly Period Ended March 31, 2024

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## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

## CHARLES \& COLVARD, LTD. CONDENSED CONSOLIDATED BALANCE SHEETS

|  | $\begin{gathered} \text { March 31, } 2024 \\ \text { (unaudited) } \\ \hline \end{gathered}$ |  | June 30, 2023 |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 3,685,729 | \$ | 10,446,532 |
| Restricted cash |  | 5,553,873 |  | 5,122,379 |
| Accounts receivable, net |  | 566,570 |  | 380,085 |
| Inventory, net |  | 10,439,754 |  | 7,476,046 |
| Note receivable |  | 250,000 |  | 250,000 |
| Prepaid expenses and other assets |  | 794,218 |  | 901,354 |
| Total current assets |  | 21,290,144 |  | 24,576,396 |
| Long-term assets: |  |  |  |  |
| Inventory, net |  | 14,867,933 |  | 19,277,530 |
| Property and equipment, net |  | 2,699,133 |  | 2,491,569 |
| Intangible assets, net |  | 340,528 |  | 305,703 |
| Operating lease right-of-use assets |  | 1,715,475 |  | 2,183,232 |
| Other assets |  | 49,660 |  | 49,658 |
| Total long-term assets |  | 19,672,729 |  | 24,307,692 |
| TOTAL ASSETS | \$ | 40,962,873 | \$ | 48,884,088 |

LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable | \$ | 5,865,435 | \$ | 4,786,155 |
| Short-term borrowings under line of credit |  | 500,000 |  |  |
| Operating lease liabilities, current portion |  | 898,217 |  | 880,126 |
| Accrued expenses and other liabilities |  | 1,356,264 |  | 1,395,479 |
| Total current liabilities |  | 8,619,916 |  | 7,061,760 |
| Long-term liabilities: |  |  |  |  |
| Noncurrent operating lease liabilities |  | 1,417,478 |  | 2,047,742 |
| Total long-term liabilities |  | 1,417,478 |  | 2,047,742 |
| Total liabilities |  | 10,037,394 |  | 9,109,502 |
| Commitments and contingencies (Note 9) |  |  |  |  |
| Shareholders' equity: |  |  |  |  |
| Common stock, no par value; $50,000,000$ shares authorized; $30,733,358$ shares issued and $30,344,955$ shares outstanding at March 31, 2024 and 30,912,108 shares issued and 30,523,705 shares outstanding at June 30, 2023 |  | 57,242,211 |  | 57,242,211 |
| Additional paid-in capital |  | 26,394,881 |  | 26,205,919 |
| Treasury stock, at cost, 388,403 shares at both March 31, 2024 and June 30, 2023 |  | $(489,979)$ |  | $(489,979)$ |
| Accumulated deficit |  | $(52,221,634)$ |  | $(43,183,565)$ |
| Total shareholders' equity |  | 30,925,479 |  | 39,774,586 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$ | 40,962,873 | \$ | 48,884,088 |

See Notes to Condensed Consolidated Financial Statements (unaudited).

## CHARLES \& COLVARD, LTD.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

 (unaudited)|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | 2024 |  | 2023 |  |
| Net sales | \$ | 5,261,966 | \$ | 6,641,799 | \$ | 18,120,629 | \$ | 24,382,003 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of goods sold |  | 4,076,081 |  | 4,493,125 |  | 12,134,535 |  | 14,650,910 |
| Sales and marketing |  | 3,684,506 |  | 3,267,436 |  | 10,702,796 |  | 10,715,066 |
| General and administrative |  | 1,199,511 |  | 1,053,357 |  | 4,550,841 |  | 3,654,788 |
| Total costs and expenses |  | 8,960,098 |  | 8,813,918 |  | 27,388,172 |  | 29,020,764 |
| Loss from operations |  | $(3,698,132)$ |  | $(2,172,119)$ |  | $(9,267,543)$ |  | $(4,638,761)$ |
| Other income (expense): |  |  |  |  |  |  |  |  |
| Interest income |  | 74,528 |  | 69,159 |  | 244,146 |  | 168,935 |
| Interest and other expense |  | $(9,103)$ |  | - |  | $(14,672)$ |  | - |
| Total other income, net |  | 65,425 |  | 69,159 |  | 229,474 |  | 168,935 |
| Loss before income taxes |  | $(3,632,707)$ |  | (2,102,960) |  | $(9,038,069)$ |  | $(4,469,826)$ |
| Income tax expense |  | - |  | (6,293,048) |  |  |  | $(5,858,155)$ |
| Net loss | \$ | $(3,632,707)$ | \$ | (8,396,008) | \$ | (9,038,069) | \$ | $(10,327,981)$ |
|  |  |  |  |  |  |  |  |  |
| Net loss per common share: |  |  |  |  |  |  |  |  |
| Basic | \$ | (0.12) | \$ | (0.28) | \$ | (0.30) | \$ | (0.34) |
| Diluted | \$ | (0.12) | \$ | (0.28) | \$ | (0.30) | \$ | (0.34) |

Weighted average number of shares used in computing net loss per common

| share: |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Basic | $30,344,955$ | $30,344,954$ | $30,344,955$ | $30,387,303$ |
| Diluted | $30,344,955$ | $30,344,954$ | $30,344,955$ | $30,387,303$ |

See Notes to Condensed Consolidated Financial Statements (unaudited).

## CHARLES \& COLVARD, LTD.

## CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY <br> (unaudited)

Nine Months Ended March 31, 2024

|  | Nine Months Ended March 31, 2024 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common Stock |  |  | Additional Paid-in Capita |  | Treasury Stock |  | Accumulated Deficit |  | Total Shareholders' Equity |  |
|  | Number of Shares | Amount |  |  |  |  |  |  |  |  |  |
| Balance at June 30, 2023 | 30,523,705 | \$ | 57,242,211 | \$ | 26,205,919 | \$ | $(489,979)$ | \$ | $(43,183,565)$ | \$ | 39,774,586 |
| Stock-based compensation | - |  | - |  | 51,444 |  | - |  | - |  | 51,444 |
| Net loss | - |  | - |  | - |  | - |  | $(2,539,457)$ |  | $(2,539,457)$ |
| Balance at September 30, 2023 | 30,523,705 |  | 57,242,211 |  | 26,257,363 |  | $(489,979)$ |  | (45,723,022) |  | 37,286,573 |
| Stock-based compensation | - |  | - |  | 67,174 |  | - |  | - |  | 67,174 |
| Cancellation of restricted stock | $(178,750)$ |  | - |  |  |  | - |  | - |  | - |
| Net loss | - |  | - |  | - |  | - |  | $(2,865,905)$ |  | $(2,865,905)$ |
| Balance at December 31, 2023 | 30,344,955 |  | 57,242,211 |  | 26,324,537 |  | $(489,979)$ |  | $(48,588,927)$ |  | 34,487,842 |
| Stock-based compensation | - |  | - |  | 70,344 |  | - |  | - |  | 70,344 |
| Net loss | - |  | - |  | - |  | - |  | $(3,632,707)$ |  | $(3,632,707)$ |
| Balance at March 31, 2024 | 30,344,955 | \$ | 57,242,211 | \$ | $\underline{\text { 26,394,881 }}$ | \$ | $\stackrel{(489,979}{ }$ | \$ | $\xrightarrow{(52,221,634)}$ | \$ | $\underline{ }$ |


|  | Nine Months Ended March 31, 2023 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common Stock |  |  | Additional Paid-in Capital |  | Treasury Stock |  | Accumulated Deficit |  | Total <br> Shareholders' <br> Equity |  |
|  | Number of Shares | Amount |  |  |  |  |  |  |  |  |  |
| Balance at June 30, 2022 | 30,747,759 | \$ | 57,242,211 | \$ | 25,956,491 | \$ | $(38,164)$ | \$ | $(23,602,771)$ | \$ | 59,557,767 |
| Stock-based compensation | - |  | - |  | 96,232 |  | - |  | - |  | 96,232 |
| Cancellation of restricted stock | $(44,688)$ |  | - |  |  |  | - |  | - |  |  |
| Repurchases of common stock | $(358,116)$ |  | - |  |  |  | $(451,815)$ |  | - |  | $(451,815)$ |
| Net loss | - |  | - |  | - |  | - |  | $(890,192)$ |  | $(890,192)$ |
| Balance at September 30, 2022 | 30,344,955 |  | 57,242,211 |  | 26,052,723 |  | $(489,979)$ |  | (24,492,963) |  | 58,311,992 |
| Stock-based compensation | - |  | - |  | 78,493 |  | - |  | - |  | 78,493 |
| Issuance of restricted stock | 178,750 |  | - |  |  |  | - |  | - |  |  |
| Net loss | - |  | - |  | - |  | - |  | $(1,041,781)$ |  | $(1,041,781)$ |
| Balance at December 31, 2022 | 30,523,705 |  | 57,242,211 |  | 26,131,216 |  | $(489,979)$ |  | $(25,534,744)$ |  | 57,348,704 |
| Stock-based compensation | - |  | - |  | 34,594 |  | - |  | - |  | 34,594 |
| Net loss | - |  | - |  | - |  | - |  | $(8,396,008)$ |  | (8,396,008) |
| Balance at March 31, 2023 | 30,523,705 | \$ | 57,242,211 | \$ | 26,165,810 | \$ | $(489,979)$ | \$ | (33,930,752) | \$ | 48,987,290 |

See Notes to Condensed Consolidated Financial Statements (unaudited).

## CHARLES \& COLVARD, LTD.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (unaudited)

|  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net loss | \$ | $(9,038,069)$ | \$ | (10,327,981) |
| Adjustments to reconcile net loss to net cash used in operating activities: |  |  |  |  |
| Depreciation and amortization |  | 530,161 |  | 477,285 |
| Stock-based compensation |  | 188,961 |  | 209,319 |
| (Recovery of) Provision for uncollectible accounts |  | 107,000 |  | $(18,000)$ |
| (Recovery of) Provision for sales returns |  | $(160,000)$ |  | 59,000 |
| Inventory write-downs |  | - |  | 119,000 |
| Provision for accounts receivable discounts |  | 11,976 |  | 42 |
| Deferred income taxes |  | - |  | 5,851,904 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(145,461)$ |  | 1,246,221 |
| Inventory |  | 1,445,889 |  | 64,514 |
| Prepaid expenses and other assets |  | 574,892 |  | 756,554 |
| Accounts payable |  | 1,079,280 |  | $(1,284,419)$ |
| Accrued expenses and other liabilities |  | $(651,388)$ |  | $(980,909)$ |
| Net cash used in operating activities |  | $(6,056,759)$ |  | $(3,827,470)$ |
|  |  |  |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Purchases of property and equipment |  | $(723,256)$ |  | $(884,030)$ |
| Payments for intangible assets |  | $(49,294)$ |  | $(45,397)$ |
| Net cash used in investing activities |  | $(772,550)$ |  | $(929,427)$ |
|  |  |  |  |  |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from line of credit |  | 500,000 |  | - |
| Repurchases of common stock |  | - |  | $(451,815)$ |
| Net cash provided by (used in) financing activities |  | 500,000 |  | $(451,815)$ |
|  |  |  |  |  |
| NET DECREASE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH |  | $(6,329,309)$ |  | (5,208,712) |
| CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, BEGINNING OF PERIOD |  | 15,568,911 |  | 21,179,340 |
| CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, END OF PERIOD | \$ | 9,239,602 | \$ | 15,970,628 |
|  |  |  |  |  |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Cash paid during the period for income taxes | \$ | 16,486 | \$ | 5,900 |
| Cash paid during the period for interest expense | \$ | 10,770 | \$ |  |

See Notes to Condensed Consolidated Financial Statements (unaudited).

## CHARLES \& COLVARD, LTD.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

## 1. DESCRIPTION OF BUSINESS

Charles \& Colvard, Ltd. (the "Company"), a North Carolina corporation, was founded in 1995. The Company manufactures, markets, and distributes Charles \& Colvard Created Moissanite ${ }^{\circledR}$ (hereinafter referred to as moissanite or moissanite jewels) and finished jewelry featuring moissanite, including Forever One ${ }^{\mathrm{TM}}$, the Company's premium moissanite gemstone brand, for sale in the worldwide fine jewelry market. The Company also markets and distributes Caydia ${ }^{\circledR}$ lab grown diamonds and finished jewelry featuring lab grown diamonds and created color gems for sale in the worldwide fine jewelry market.

The Company sells loose moissanite gems and finished jewelry featuring moissanite, lab grown diamonds, and created color gems to leading jewelry distributors, manufacturers, and retailers at wholesale prices. In May 2023, the Company launched charlesandcolvarddirect.com, a wholesale sales portal servicing independent jewelers and retailers purchasing loose gemstones. These loose moissanite gems are then mounted into fine jewelry by jewelers, retailers, and manufacturers and sold via their own sales channels. Additionally, the Company sells to end-consumers at retail prices through its own Charles \& Colvard Signature Showroom, which opened in October 2022, and through its wholly-owned operating subsidiary, charlesandcolvard.com, LLC, which includes the Company's own transactional website, madeshopping.com, third-party online marketplaces, drop-ship, and other pure-play, exclusively e-commerce outlets. The Company also sells to end-consumers at discounted retail prices through moissaniteoutlet.com, LLC, a wholly-owned operating subsidiary of charlesandcolvard.com, LLC, and select third-party marketplaces.

## 2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation and Principles of Consolidation - The accompanying unaudited condensed consolidated financial statements included in this Quarterly Report on Form 10-Q have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information. However, certain information or footnote disclosures normally included in complete financial statements prepared in accordance with U.S. GAAP have been condensed, or omitted, pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). In the opinion of the Company's management, the unaudited condensed consolidated financial statements in this Quarterly Report on Form 10-Q include all normal and recurring adjustments necessary for the fair statement of the results for the interim periods presented. The results for the nine months ended March 31, 2024 are not necessarily indicative of the results to be expected for the fiscal year ending June 30, 2024.

The condensed consolidated financial statements as of March 31, 2024 and for the three and nine months ended March 31, 2024 and 2023 included in this Quarterly Report on Form 10-Q are unaudited. The balance sheet as of June 30, 2023 is derived from the audited financial statements as of that date. The accompanying statements should be read in conjunction with the audited financial statements and related notes contained in Item 8 of the Company's Annual Report on Form 10-K (the "2023 Annual Report") for the fiscal year ended June 30, 2023 or Fiscal 2023 filed with the SEC on October 12, 2023.

The accompanying condensed consolidated financial statements as of March 31, 2024 and June 30, 2023 and for the three and nine months ended March 31, 2024 and 2023, include the accounts of the Company and its wholly-owned subsidiaries charlesandcolvard.com, LLC, including its wholly-owned subsidiary, moissaniteoulet.com, LLC, which was formed and incorporated as of February 24, 2022; Charles \& Colvard Direct, LLC; and Charles \& Colvard (HK) Ltd., the Company's Hong Kong subsidiary, which was entered into dormancy as of September 30, 2020 following its re-activation in December 2017. Charles \& Colvard (HK) Ltd. previously became dormant in the second quarter of 2009 and has had no operating activity since 2008. Charles \& Colvard Direct, LLC, had no operating activity during the nine month periods ended March 31, 2024 or 2023. All intercompany accounts have been eliminated.

Nasdaq Listing Notification - On June 12, 2023, we received a notification letter from Nasdaq's Listing Qualifications Department indicating that we are not in compliance with Nasdaq Listing Rule 5550 (a)(2), because the minimum bid price of our common stock on the Nasdaq Capital Market has closed below $\$ 1.00$ per share for 30 consecutive business days. The notification letter has no immediate effect on the Nasdaq listing or trading in our common stock. In accordance with Nasdaq Listing Rule 5810(c)(3)(A), we had 180 calendar days, or until December 11, 2023, to regain compliance with the minimum $\$ 1.00$ bid price per share requirement. We received notice on December 12, 2023 from the Nasdaq's Listing Qualifications Department which resulted in an additional 180 -day period, or until June 10,2024 , within which to regain compliance with the $\$ 1.00$ minimum bid price requirement.

Going Concern - The Company's accompanying condensed consolidated financial statements have been prepared on a going concern basis, which contemplates the realization of assets and satisfaction of obligations in the normal course of business. However, for the nine months ended March 31, 2024, the Company had losses of $\$ 9.04$ million and cash flow used in operations of $\$ 6.1$ million. These factors and particularly our recent cash burn rate when combined with our existing cash and cash equivalents and availability of our short-term resources raise substantial doubt about the Company's ability to continue as a going concern for one year from the date the financial statements are issued.

The Company's management is continuing to work on plans to fund operations to alleviate the conditions that raise substantial doubt by evaluating its financing arrangements, implementing cost savings actions to reduce cash outflow, and evaluating its ability to liquidate and convert to cash certain of the Company's existing inventory totaling $\$ 25.31$ million as of March 31,2024 . However, there can be no assurance that these plans will be successful or that additional financing will be available on terms acceptable to the Company.

In view of these matters, continuation as a going concern is dependent upon continued operations of the Company, which in turn is dependent upon the Company's ability to meet its financial requirements and the success of its future operations. The financial statements do not include any adjustments to the amount or the classification of assets and liabilities that may be necessary should the Company not continue as a going concern.

Significant Accounting Policies - In the opinion of the Company's management, the Company's significant accounting policies used for the three and nine months ended March 31, 2024, are consistent with those used for the fiscal year ended June 30, 2023. Accordingly, please refer to Note 2 to the Consolidated Financial Statements in the 2023 Annual Report for the Company's significant accounting policies.

Use of Estimates - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. As future events and their effects cannot be fully determined with precision, actual results of operations, cash flow, and financial position could differ significantly from estimates. The most significant estimates impacting the Company's consolidated financial statements relate to the valuation and classification of inventories, accounts receivable reserves, stock-based compensation, valuation allowance for deferred income tax assets, and revenue recognition. Changes in estimates are reflected in the consolidated financial statements in the period in which the change in estimate occurs.

Restricted Cash - In accordance with the terms of the Company's cash collateralized $\$ 5.00$ million credit facility from JPMorgan Chase Bank, N.A. ("JPMorgan Chase"), which expires by its terms on July 31, 2024, the Company is required to keep cash in a cash deposit account held by JPMorgan Chase. Such amount is held as security for the Company's credit facility from JPMorgan Chase. Accordingly, this cash deposit held by JPMorgan Chase is classified as restricted cash for financial reporting purposes on the Company's condensed consolidated balance sheets. For additional information regarding the Company's cash collateralized credit facility, see Note 10, "Debt."

Pursuant to the terms and conditions of the Company's broker-dealer agreement with Oppenheimer \& Co., Inc. ("Oppenheimer"), with whom the Company has engaged to transact common stock share repurchases in connection with its stock repurchase program, the Company is required to maintain a funded liquid margin account held by Oppenheimer for the benefit of the Company. The purpose of this account is to fund the Company's common stock purchases and any underlying transaction costs and fees. Depending upon the level and timing of stock repurchase activity, the funded margin account cash balance will fluctuate from time to time. At March 31, 2024 and June 30, 2023, cash in the amount of approximately $\$ 250,000$ and approximately $\$ 30$, respectively, was held by Oppenheimer. Such cash amount held by Oppenheimer was classified as restricted cash for financial reporting purposes on the Company's condensed consolidated balance sheets. For additional information regarding the Company's stock repurchase program, see Note 11, "Shareholders' Equity and Stock-Based Compensation."

In accordance with the terms of the Company's bank card/security agreement, entered into during the three months ended March 31 , 2024 with a thirdparty financial service company that offers business credit cards, the Company is required to keep cash in an account held by the third-party totaling $\$ 250,000$. Such amount is held as security for the Company's bank card program with a credit limit of $\$ 500,000$. Accordingly, this cash deposit held by the third party financial service company is classified as restricted cash for financial reporting purposes on the Company's condensed consolidated balance sheets.

The reconciliation of cash, cash equivalents, and restricted cash, as presented on the Condensed Consolidated Statements of Cash Flows, consist of the following as of the dates presented:

|  | $\begin{gathered} \text { March 31, } \\ 2024 \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2023 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 3,685,729 | \$ | 10,446,532 |
| Restricted cash |  | 5,553,873 |  | 5,122,379 |
| Total cash, cash equivalents, and restricted cash | \$ | 9,239,602 | \$ | 15,568,911 |

Recently Adopted/Issued Accounting Pronouncements - In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, "Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures" which expands annual and interim disclosure requirements for reportable segments, primarily through enhanced disclosures about significant expenses. The updated standard is effective for annual periods beginning after December 15, 2024 and interim periods within fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company is currently evaluating the effect of adopting this ASU.

In December 2023, the FASB issued ASU No. 2023-09 "Income Taxes (Topic 740): Improvements to Income Tax Disclosures," which requires two primary disclosure enhancements: 1) disaggregated information on a reporting entity's effective tax rate reconciliation and 2) information on income taxes paid. For public business entities, the new requirements will be effective for annual periods beginning after December 15, 2024. The guidance will be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. The Company is currently evaluating the effect of adopting this ASU.

## 3. SEGMENT INFORMATION AND GEOGRAPHIC DATA

The Company reports segment information based on the "management" approach. The management approach designates the internal reporting used by management for making operating decisions and assessing performance as the source of the Company's operating and reportable segments.

The Company manages its business through two operating and reportable segments based on its distribution channels to sell its product lines, loose jewels and finished jewelry: its "Online Channels" segment, which consists of e-commerce outlets including charlesandcolvard.com, moissaniteoutlet.com, charlesandcolvarddirect.com, madeshopping.com, third-party online marketplaces, drop-ship retail, and other pure-play, exclusively e-commerce outlets; and its "Traditional" segment, which consists of wholesale and retail customers, including its own Charles \& Colvard Signature Showroom. The accounting policies of the Online Channels segment and Traditional segment are the same as those described in Note 2, "Basis of Presentation and Significant Accounting Policies" and in the Notes to the Consolidated Financial Statements in the 2023 Annual Report.

The Company evaluates the financial performance of its segments based on net sales and product line gross profit, or the excess of product line sales over product line cost of goods sold. The Company's product line cost of goods sold is defined as product cost of goods sold and excludes certain indirect supporting expenses from the Company's manufacturing and production control departments, comprising personnel costs, and allocations for depreciation, leases, utilities, and corporate overhead; freight; inventory write-downs; and other inventory adjustments, comprising costs of quality issues, and damaged goods.

Summary financial information by reportable segment is as follows:

|  | Three Months Ended March 31, 2024 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OnlineChannels |  | Traditional |  | Total |  |
| Net sales |  |  |  |  |  |  |
| Finished jewelry | \$ | 3,840,382 | \$ | 1,044,116 | \$ | 4,884,498 |
| Loose jewels |  | 219,828 |  | 157,640 |  | 377,468 |
| Total | \$ | 4,060,210 | \$ | 1,201,756 | \$ | 5,261,966 |
|  |  |  |  |  |  |  |
| Product line cost of goods sold |  |  |  |  |  |  |
| Finished jewelry | \$ | 1,980,096 | \$ | 737,957 | \$ | 2,718,053 |
| Loose jewels |  | 75,243 |  | 76,627 |  | 151,870 |
| Total | \$ | 2,055,339 | \$ | 814,584 | \$ | 2,869,923 |
|  |  |  |  |  |  |  |
| Product line gross profit |  |  |  |  |  |  |
| Finished jewelry | \$ | 1,860,286 | \$ | 306,159 | \$ | 2,166,445 |
| Loose jewels |  | 144,585 |  | 81,013 |  | 225,598 |
| Total | \$ | 2,004,871 | S | 387,172 | \$ | 2,392,043 |
|  |  |  |  |  |  |  |
| Depreciation and amortization | \$ | 41,260 | \$ | 131,882 | \$ | 173,142 |
|  |  |  |  |  |  |  |
| Capital expenditures | \$ | 142,756 | \$ | 85,198 | \$ | 227,954 |


|  | Three Months Ended March 31, 2023 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Online } \\ \text { Channels } \end{gathered}$ |  | Traditional |  | Total |  |
| Net sales |  |  |  |  |  |  |
| Finished jewelry | \$ | 4,130,314 | \$ | 1,190,987 | \$ | 5,321,301 |
| Loose jewels |  | 486,084 |  | 834,414 |  | 1,320,498 |
| Total | \$ | 4,616,398 | \$ | 2,025,401 | \$ | 6,641,799 |
|  |  |  |  |  |  |  |
| Product line cost of goods sold |  |  |  |  |  |  |
| Finished jewelry | \$ | 1,880,504 | \$ | 959,817 | \$ | 2,840,321 |
| Loose jewels |  | 197,145 |  | 448,114 |  | 645,259 |
| Total | \$ | 2,077,649 | \$ | 1,407,931 | \$ | 3,485,580 |
|  |  |  |  |  |  |  |
| Product line gross profit |  |  |  |  |  |  |
| Finished jewelry | \$ | 2,249,810 | \$ | 231,170 | \$ | 2,480,980 |
| Loose jewels |  | 288,939 |  | 386,300 |  | 675,239 |
| Total | \$ | 2,538,749 | \$ | 617,470 | \$ | 3,156,219 |
|  |  |  |  |  |  |  |
| Depreciation and amortization | \$ | 47,876 | \$ | 120,509 | \$ | 168,385 |
|  |  |  |  |  |  |  |
| Capital expenditures | \$ | 14,202 | \$ | 252,545 | \$ | 266,747 |


|  | Nine Months Ended March 31, 2024 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Online Channels |  | Traditional |  | Total |  |
| Net sales |  |  |  |  |  |  |
| Finished jewelry | \$ | 13,780,906 | \$ | 2,796,204 | \$ | 16,577,110 |
| Loose jewels |  | 850,208 |  | 693,311 |  | 1,543,519 |
| Total | \$ | 14,631,114 | \$ | 3,489,515 | \$ | 18,120,629 |
|  |  |  |  |  |  |  |
| Product line cost of goods sold |  |  |  |  |  |  |
| Finished jewelry | \$ | 6,948,411 | \$ | 1,647,325 | \$ | 8,595,736 |
| Loose jewels |  | 271,669 |  | 320,569 |  | 592,238 |
| Total | \$ | 7,220,080 | \$ | 1,967,894 | \$ | 9,187,974 |
|  |  |  |  |  |  |  |
| Product line gross profit |  |  |  |  |  |  |
| Finished jewelry | \$ | 6,832,495 | \$ | 1,148,879 | \$ | 7,981,374 |
| Loose jewels |  | 578,539 |  | 372,742 |  | 951,281 |
| Total | \$ | 7,411,034 | \$ | 1,521,621 | \$ | 8,932,655 |
|  |  |  |  |  |  |  |
| Depreciation and amortization | \$ | 135,411 | \$ | 394,750 | \$ | 530,161 |
|  |  |  |  |  |  |  |
| Capital expenditures | \$ | 442,460 | \$ | 280,796 | \$ | 723,256 |


|  | Nine Months Ended March 31, 2023 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OnlineChannels |  | Traditional |  | Total |  |
| Net sales |  |  |  |  |  |  |
| Finished jewelry | \$ | 15,657,343 | \$ | 3,640,572 | \$ | 19,297,915 |
| Loose jewels |  | 1,657,369 |  | 3,426,719 |  | 5,084,088 |
| Total | \$ | 17,314,712 | \$ | 7,067,291 | \$ | 24,382,003 |
|  |  |  |  |  |  |  |
| Product line cost of goods sold |  |  |  |  |  |  |
| Finished jewelry | \$ | 7,296,812 | \$ | 2,335,540 | \$ | 9,632,352 |
| Loose jewels |  | 623,129 |  | 1,719,004 |  | 2,342,133 |
| Total | \$ | 7,919,941 | \$ | 4,054,544 | \$ | 11,974,485 |
|  |  |  |  |  |  |  |
| Product line gross profit |  |  |  |  |  |  |
| Finished jewelry | \$ | 8,360,531 | \$ | 1,305,032 | \$ | 9,665,563 |
| Loose jewels |  | 1,034,240 |  | 1,707,715 |  | 2,741,955 |
| Total | \$ | 9,394,771 | \$ | 3,012,747 | \$ | 12,407,518 |
|  |  |  |  |  |  |  |
| Depreciation and amortization | \$ | 167,769 | \$ | 309,516 | \$ | 477,285 |
|  |  |  |  |  |  |  |
| Capital expenditures | \$ | 173,810 | \$ | 710,220 | \$ | 884,030 |

The Company does not allocate any assets to the reportable segments, and, therefore, no asset information is reported to the chief operating decision maker or disclosed in the financial information for each segment.

A reconciliation of the Company's product line cost of goods sold to cost of goods sold as reported in the condensed consolidated financial statements is as follows:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | 2024 |  | 2023 |  |
| Product line cost of goods sold | \$ | 2,869,923 | \$ | 3,485,580 | \$ | 9,187,974 | \$ | 11,974,485 |
| Other indirect manufacturing and production control expenses and period costs |  | 672,373 |  | 596,344 |  | 1,934,837 |  | 1,660,231 |
| Freight out |  | 286,526 |  | 216,817 |  | 828,990 |  | 851,171 |
| Inventory write-downs |  | - |  | - |  | - |  | 119,000 |
| Other inventory adjustments |  | 247,259 |  | 194,384 |  | 182,734 |  | 46,023 |
| Cost of goods sold | \$ | 4,076,081 | \$ | 4,493,125 | \$ | 12,134,535 | \$ | 14,650,910 |

A reconciliation of the Company's consolidated product line gross profit to the Company's consolidated net loss before income taxes is as follows:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | 2024 |  | 2023 |  |
| Product line gross profit | \$ | 2,392,043 | \$ | 3,156,219 | \$ | 8,932,655 | \$ | 12,407,518 |
| Other indirect manufacturing and production control expenses and period costs |  | $(1,206,158)$ |  | $(1,007,545)$ |  | $(2,946,561)$ |  | $(2,676,425)$ |
| Sales and marketing |  | $(3,684,506)$ |  | $(3,267,436)$ |  | $(10,702,796)$ |  | $(10,715,066)$ |
| General and administrative |  | $(1,199,511)$ |  | $(1,053,357)$ |  | $(4,550,841)$ |  | $(3,654,788)$ |
| Other income (expense) net |  | 65,425 |  | 69,159 |  | 229,474 |  | 168,935 |
| Loss before income taxes | \$ | (3,632,707) | \$ | (2,102,960) | \$ | $(9,038,069)$ | \$ | $(4,469,826)$ |

The Company recognizes sales by geographic area based on the country in which the customer is based. Sales to international end consumers made through the Company's transactional websites, including charlesandcolvard.com, moissaniteoutlet.com, charlesandcolvarddirect.com and madeshopping.com, are included in international sales for financial reporting purposes. A portion of the Company's Traditional segment sales made to international wholesale distributors represents products sold internationally that may be re-imported to U.S. retailers.

The following presents net sales data by geographic area:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | 2024 |  | 2023 |  |
| Net sales |  |  |  |  |  |  |  |  |
| United States | \$ | 5,188,939 | \$ | 6,545,336 | \$ | 17,700,626 | \$ | 23,630,410 |
| International |  | 73,027 |  | 96,463 |  | 420,003 |  | 751,593 |
| Total | \$ | 5,261,966 | \$ | 6,641,799 | \$ | 18,120,629 | \$ | 24,382,003 |

## 4. FAIR VALUE MEASUREMENTS

Under U.S. GAAP, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. U.S. GAAP also establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are obtained from independent sources and can be validated by a third party, whereas unobservable inputs reflect assumptions regarding what a third party would use in pricing an asset or liability. The fair value hierarchy consists of three levels based on the reliability of inputs, as follows:

Level 1. Quoted prices in active markets for identical assets and liabilities;
Level 2. Inputs other than Level 1 quoted prices that are directly or indirectly observable; and
Level 3. Unobservable inputs that are not corroborated by market data.
The Company evaluates assets and liabilities subject to fair value measurements on a recurring and non-recurring basis to determine the appropriate level to classify them for each reporting period. This determination requires significant judgments to be made by the management of the Company. The financial instruments of the Company are cash and cash equivalents, restricted cash, notes receivable, trade accounts receivable, and trade accounts payable. All financial instruments are reflected in the condensed consolidated balance sheets at carrying value, which approximates fair value due to the short-term nature of these financial instruments.

There were no assets measured at fair value on a non-recurring basis as of March 31, 2024 or June 30, 2023.

## 5. INVENTORIES

The Company's total inventories, net of reserves, consisted of the following as of the dates presented:

|  | $\begin{gathered} \text { March 31, } \\ 2024 \\ \hline \end{gathered}$ |  | June 30, 2023 |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished jewelry: |  |  |  |  |
| Raw materials | \$ | 1,413,161 | \$ | 1,288,906 |
| Work-in-process |  | 976,263 |  | 1,223,670 |
| Finished goods |  | 12,426,496 |  | 12,772,611 |
| Finished goods on consignment |  | 2,070,210 |  | 2,039,506 |
| Total finished jewelry | \$ | 16,886,130 | \$ | 17,324,693 |
| Loose jewels: |  |  |  |  |
| Raw materials | \$ | 109,876 | \$ | 421,603 |
| Work-in-process |  | 5,149,485 |  | 6,131,853 |
| Finished goods |  | 2,715,318 |  | 2,294,270 |
| Finished goods on consignment |  | 199,289 |  | 254,323 |
| Total loose jewels |  | 8,173,968 |  | 9,102,049 |
| Total supplies inventory |  | 247,589 |  | 326,834 |
| Total inventory | \$ | 25,307,687 | \$ | $\underline{26,753,576}$ |

As of the dates presented, the Company's total inventories, net of reserves, are classified as follows:

|  | $\begin{gathered} \text { March 31, } \\ 2024 \end{gathered}$ |  | June 30, 2023 |  |
| :---: | :---: | :---: | :---: | :---: |
| Short-term portion | \$ | 10,439,754 | \$ | 7,476,046 |
| Long-term portion |  | 14,867,933 |  | 19,277,530 |
| Total | \$ | $\underline{\text { 25,307,687 }}$ | \$ | $\xrightarrow{26,753,576}$ |

The Company's work-in-process inventories include raw SiC crystals on which processing costs, such as labor and sawing, have been incurred; and components, such as metal castings and finished goods set with moissanite jewels, that have been issued to jobs in the manufacture of finished jewelry. The Company's moissanite jewel manufacturing process involves the production of intermediary shapes, called "preforms," that vary depending upon the expected size and shape of the finished jewel. To maximize manufacturing efficiencies, preforms may be made in advance of current finished inventory needs but remain in work-in-process inventories. As of March 31, 2024 and June 30, 2023, work-in-process inventories issued to active production jobs approximated $\$ 1.43$ million and $\$ 1.99$ million, respectively.

The Company's moissanite and lab grown diamond jewels do not degrade in quality over time and inventory generally consists of the shapes and sizes most commonly used in the jewelry industry. Product obsolescence is closely monitored and reviewed by management as of and for each financial reporting period.

The Company manufactures finished jewelry featuring moissanite, lab grown diamonds, and created color gemstones. Relative to loose moissanite jewels and lab grown diamonds, finished jewelry is more fashion-oriented and subject to styling trends that could render certain designs obsolete over time. The majority of the Company's finished jewelry featuring moissanite and lab grown diamonds is held in inventory for resale and largely consists of such core designs as stud earrings, solitaire and side-stone rings, pendants, and bracelets that tend not to be subject to significant obsolescence risk due to their classic styling. In addition, the Company generally holds smaller quantities of designer-inspired and trend fashion jewelry that is available for resale through retail companies and its Online Channels segment. The Company also carries inventory as part of its sample line that the Company uses in the selling process to its customers.

The Company's continuing operating subsidiaries carry no net inventories, and inventory is transferred without intercompany markup from the parent entity as product line cost of goods sold when sold to the end consumer.

The Company's inventories are stated at the lower of cost or net realizable value on an average cost basis. Each accounting period the Company evaluates the valuation and classification of inventories including the need for potential adjustments to inventory-related reserves, which include significant estimates by management, including the effect of market factors and sales trends. Changes to the Company's inventory reserves and allowances are accounted for in the accounting period in which a change in such reserves and allowances is observed and deemed appropriate, including changes in management's estimates used in the process to determine such reserves and valuation allowances.

## 6. NOTE RECEIVABLE

On March 5, 2021, the Company entered into a $\$ 250,000$ convertible promissory note agreement (the "Convertible Promissory Note"), with an unrelated third-party strategic marketing partner. The Convertible Promissory Note is unsecured and was scheduled originally to mature on March 5, 2022. In February 2022, the Company entered into an amendment to the Convertible Promissory Note that was effective as of December 9,2021 and changed the maturity date to September 30, 2022. Effective September 26, 2022, the Company further amended the Convertible Promissory Note (the "September 2022 Amendment") and changed the maturity date to June 20, 2024 (the "Maturity Date").

Interest is accrued at a simple rate of $0.14 \%$ per annum and will continue to accrue until the Convertible Promissory Note is converted in accordance with the conversion privileges contained within the Convertible Promissory Note or is repaid. Principal outstanding during an event of default accrues interest at the rate of $5 \%$ per annum.

Subject to the borrower's completion of a specified equity financing transaction (an "Equity Financing") on or prior to the Maturity Date, the unpaid principal amount, including accrued and unpaid interest, automatically converts into equity units of the most senior class of equity securities issued to investors in the Equity Financing at the lesser of $80 \%$ of the per unit price of the units purchased by investors or the price equal to $\$ 33,500,000$ divided by the aggregate number of outstanding units of the borrower immediately prior to the closing of the financing. Unless converted as provided in the Convertible Promissory Note, the principal amount, including accrued and unpaid interest, will, on the Maturity Date, at the Company's option either ( $i$ ) become due and payable to the Company, or (ii) convert into equity units at the specified conversion price in accordance with the terms of the Convertible Promissory Note.

## 7. ACCRUED EXPENSES AND OTHER LIABILITIES

Accrued expenses and other liabilities, current, consist of the following as of the dates presented:

|  | $\begin{gathered} \text { March 31, } \\ 2024 \\ \hline \end{gathered}$ |  | June 30,$2023$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Deferred revenue | \$ | 470,075 | \$ | 566,896 |
| Accrued compensation and related benefits |  | 372,223 |  | 382,630 |
| Accrued sales taxes and franchise tax |  | 204,806 |  | 202,091 |
| Accrued cooperative advertising |  | 306,174 |  | 243,861 |
| Other accrued expenses |  | 2,986 |  | 1 |
| Total accrued expenses and other liabilities | \$ | 1,356,264 | \$ | 1,395,479 |

## 8. INCOME TAXES

For the three and nine months ended March 31, 2024, the Company's statutory tax rate was $22.94 \%$ and consisted of the federal income tax rate of $21.00 \%$ and a blended state income tax rate of $1.94 \%$, net of the federal benefit. For both the three and nine months ended March 31, 2024, the Company's average effective tax rate was zero. Driven by the establishment of the valuation allowance during the quarter ended March 31, 2023, the Company's effective tax rate for the nine month period then ended was a negative $131.06 \%$. The Company's effective income tax rate reflects the effect of federal and state income taxes on earnings and the impact of differences in book and tax accounting arising primarily from the permanent tax benefits associated with stock-based compensation transactions during the accounting period then ended.

The Company recognized zero net income tax benefit for the three and nine months ended March 31, 2024, compared with a net income tax expense, driven by the establishment of the valuation allowance, of approximately $\$ 6.29$ million and $\$ 5.86$ million for the three and nine months ended March 31, 2023, respectively.

As of each reporting date, the Company's management considers new evidence, both positive and negative, that could impact its view with regard to future realization of deferred tax assets. As of March 31, 2024, the Company's management determined that sufficient negative evidence continued to exist to conclude it was uncertain that the Company would have sufficient future taxable income to utilize its deferred tax assets, and therefore, the Company maintained a full valuation allowance against its deferred tax assets.

## 9. COMMITMENTS AND CONTINGENCIES

## Lease Arrangements

On December 9, 2013, the Company entered into a Lease Agreement, as amended on December 23, 2013, April 15, 2014, and January 29, 2021 (the "Lease Agreement"), for its corporate headquarters, which occupies approximately 36,350 square feet of office, storage and light manufacturing space and is classified as an operating lease for financial reporting purposes. The expiration date of the base term of the Lease Agreement in effect as of March 31, 2024 is October 31, 2026 and the terms of the Lease Agreement contain no early termination provisions. Provided there is no outstanding uncured event of default under the Lease Agreement, the Company has an option to extend the lease term for a period of five years. The Company's option to extend the term of the Lease Agreement must be exercised in writing on or before 270 days prior to expiration of the then-current term. If the option is exercised, the monthly minimum rent for each of the extended terms will be adjusted to the then prevailing fair market rate.

The Company took possession of the leased property on May 23, 2014, once certain improvements to the leased space were completed and did not have access to the property before this date. Upon execution of the third amendment to the Lease Agreement (the "Lease Amendment") on January 29, 2021, the Lease Amendment included a rent abatement in the amount of approximately $\$ 214,000$, which is reflected in the rent payments used in the calculation of the right-of-use ("ROU") asset and lease liability once remeasured upon the execution of the Lease Amendment to extend the lease term. The Lease Amendment also included an allowance for leasehold improvements offered by the landlord in an amount not to exceed approximately $\$ 545,000$. As of the quarter ended March 31, 2024, the Company has been reimbursed approximately $\$ 506,000$ by the landlord for qualified leasehold improvements in accordance with the terms of the Lease Amendment. This reimbursement by the landlord reduced the remaining ROU asset by the same amount and is being recognized prospectively over the remaining term of the lease.

The Company has no other material operating leases and is not party to leases that would qualify for classification as a finance lease, variable lease, or short-term lease.

As of March 31, 2024, the Company's balance sheet classifications of its leases are as follows:

| Operating Leases: |  |
| :--- | ---: | ---: |
| Noncurrent operating lease ROU assets | $\$ 1,715,475$ |
| Current operating lease liabilities | 898,217 |
| Noncurrent operating lease liabilities | $\$, 417,478$ |
| Total operating lease liabilities | $\$ 2,315,695$ |

The Company's total operating lease cost for the three months ended March 31, 2024 and 2023 was approximately $\$ 175,000$ for each period. The Company's total operating lease cost for the nine months ended March 31, 2024 and 2023 was approximately $\$ 524,000$ for each period.

As of March 31, 2024, the Company's estimated incremental borrowing rate used and assumed discount rate with respect to operating leases was $2.81 \%$ and the remaining operating lease term was 2.58 years.

As of March 31, 2024, the Company's remaining future payments under operating leases for each fiscal year ending June 30 are as follows:

| 2024 | \$ | 225,426 |
| :---: | :---: | :---: |
| 2025 |  | 918,236 |
| 2026 |  | 943,487 |
| 2027 |  | 317,327 |
| Total lease payments | \$ | 2,404,476 |
| Less: imputed interest |  | $(88,781)$ |
| Present value of lease payments |  | 2,315,695 |
| Less: current lease obligations |  | 898,217 |
| Total long-term lease obligations | \$ | 1,417,478 |

The Company makes cash payments for amounts included in the measurement of its lease liabilities. During the three months ended March 31,2024 and 2023, cash paid for operating leases was approximately $\$ 251,000$ and $\$ 237,000$, respectively. During the nine months ended March 31 , 2024 and 2023, cash paid for operating leases was approximately $\$ 730,000$ and $\$ 704,000$, respectively.

## Purchase Commitments

On December 12, 2014, the Company entered into an exclusive supply agreement (the "Supply Agreement") with Wolfspeed, Inc. ("Wolfspeed"), formerly known as Cree, Inc. Under the Supply Agreement, subject to certain terms and conditions, the Company agreed to exclusively purchase from Wolfspeed, and Wolfspeed agreed to exclusively supply, $100 \%$ of the Company's required SiC materials in quarterly installments that must equal or exceed a set minimum order quantity. The initial term of the Supply Agreement was scheduled to expire on June 24, 2018, unless extended by the parties.

Effective June 22, 2018, the Supply Agreement was amended to extend the expiration date to June 25, 2023. The Supply Agreement was also amended to (i) provide the Company with one option, subject to certain conditions, to unilaterally extend the term of the Supply Agreement for an additional two-year period following expiration of the initial term; (ii) establish a process by which Wolfspeed may begin producing alternate SiC material based on the Company's specifications that will give the Company the flexibility to use the materials in a broader variety of its products; and (iii) permit the Company to purchase certain amounts of SiC materials from third parties under limited conditions.

Effective June 30, 2020, the Supply Agreement was further amended to extend the expiration date to June 29, 2025, which may be extended again by mutual agreement of the parties. The Supply Agreement was also amended to, among other things, (i) spread the Company's total purchase commitment under the Supply Agreement in the amount of approximately $\$ 52.95$ million over the term of the Supply Agreement, as amended; (ii) establish a process by which Wolfspeed has agreed to accept purchase orders in excess of the agreed-upon minimum purchase commitment, subject to certain conditions; and (iii) permit the Company to purchase revised amounts of SiC materials from third parties under limited conditions.

The Company's total purchase commitment under the Supply Agreement, as amended, until June 2025 is approximately $\$ 52.95$ million, of which approximately $\$ 24.75$ million remains to be purchased as of March 31, 2024. Over the life of the Supply Agreement, as amended, the Company's future minimum annual purchase commitments of SiC crystals range from approximately $\$ 4.00$ million to $\$ 10.00$ million each year.

During the nine months ended March 31, 2024 the Company made no purchases of SiC crystals. During the nine months ended March 31, 2023 the Company purchased $\$ 1.80$ million of SiC crystals from Wolfspeed pursuant to the terms of the Supply Agreement, as amended.

The Company has made no purchases of SiC crystals during the twelve-month period ended March 31, 2024, while engaged in discussions regarding the terms of the Supply Agreement.

On July 28, 2023, Wolfspeed initiated a confidential arbitration against the Company for breach of contract claiming damages, plus interest, costs, and attorneys' fees. Wolfspeed has alleged that the Company failed to satisfy the purchase obligations provided in the Supply Agreement for Fiscal 2023 in the amount of $\$ 4.25$ million and failed to pay for $\$ 3.30$ million of SiC crystals Wolfspeed delivered to the Company. Wolfspeed further alleges that the Company intends to breach its remaining purchase obligations under the Supply Agreement, representing an additional $\$ 18.5$ million in alleged damages.

While the Company is evaluating Wolfspeed's claims, the Company disputes the amount sought, and intends to vigorously defend its position, including by asserting rights and defenses that the Company may have under the Supply Agreement at law and in equity. A hearing has been scheduled for September 30, 2024. The final determinations of liability arising from this matter will be made following comprehensive investigations, discovery and arbitration processes.

## 10. DEBT

## Line of Credit

Effective July 7, 2021, the Company obtained from JPMorgan Chase a $\$ 5.00$ million cash collateralized line of credit facility (the "JPMorgan Chase Credit Facility"). The JPMorgan Chase Credit Facility may be used for general corporate and working capital purposes, including permitted acquisitions and certain additional indebtedness for borrowed money, installment obligations, and obligations under capital and operating leases. The JPMorgan Chase Credit Facility is secured by a cash deposit in the amount of $\$ 5.1$ million held by JPMorgan Chase as collateral for the line of credit facility and was scheduled to mature on July 31, 2022. Effective July 28, 2022, the JPMorgan Chase Credit Facility was amended to, among other things, extend the maturity date to July 31, 2023, and append the Company's obligations under the JPMorgan Chase Credit Facility to be guaranteed by the Company's wholly-owned subsidiaries, Charles \& Colvard Direct, LLC, charlesandcolvard.com, LLC, and moissaniteoutlet.com, LLC. Effective June 21, 2023, the JPMorgan Chase Credit Facility was amended further to extend the maturity date to July 31, 2024.

Each advance under the JPMorgan Chase Credit Facility, as amended, accrues interest at a rate equal to the sum of JPMorgan Chase's monthly secured overnight financing rate ("SOFR rate") to which JPMorgan Chase is subject with respect to the adjusted SOFR rate as established by the U.S. Federal Reserve Board, plus a margin of $1.25 \%$ per annum and an unsecured to secured interest rate adjustment of $0.10 \%$ per annum. Interest is calculated monthly on an actual/360-day basis and payable monthly in arrears. Principal outstanding during an event of default, at JPMorgan Chase's option, accrues interest at a rate of $3 \%$ per annum in excess of the above rate. Any advance may be prepaid in whole or in part without penalty at any time.

The JPMorgan Chase Credit Facility is evidenced by a credit agreement, as amended, between JPMorgan Chase and the Company (the "JPMorgan Chase Credit Agreement"), effective as of June 21, 2023, and customary ancillary documents, in the principal amount not to exceed $\$ 5.00$ million at any one time outstanding and a line of credit note (the "JPMorgan Chase Line of Credit Note") in which the Company promises to pay on or before July 31, 2024, the amount of $\$ 5.00$ million or so much thereof as may be advanced and outstanding. In the event of default, JPMorgan Chase, at its option, may accelerate the maturity of advances outstanding under the JPMorgan Chase Credit Facility. The JPMorgan Chase Credit Agreement and ancillary documents contain customary covenants, representations, fees, debt, contingent obligations, liens, loans, leases, investments, mergers, acquisitions, divestitures, subsidiaries, affiliate transactions, changes in control, as well as indemnity, expense reimbursement, and confidentiality provisions.

In connection with the JPMorgan Chase Credit Facility, effective July 7, 2021, the Company incurred a non-refundable origination fee in the amount of $\$ 10,000$ that was paid in full to JPMorgan Chase upon execution of the JPMorgan Chase Credit Facility on July 12, 2021. No origination fee was paid to JPMorgan Chase in connection with amending the JPMorgan Chase Credit Facility on July 28, 2022, and June 21, 2023. The Company also agreed to maintain its primary banking depository and disbursement relationship with JPMorgan Chase.

Events of default under the JPMorgan Chase Credit Facility include, without limitation, a default, event of default, or event that would constitute a default or event of default (pending giving notice or lapse of time or both), of any provision of the JPMorgan Chase Credit Agreement, the JPMorgan Chase Line of Credit Note, or any other instrument or document executed in connection with the JPMorgan Chase Credit Agreement or with any of the indebtedness, liabilities, and obligations of the Company to JPMorgan Chase or that would result from the extension of credit by JPMorgan Chase to the Company.

As of March 31, 2024, the Company had $\$ 500,000$ in short-term outstanding debt on the line of credit.

## 11. SHAREHOLDERS' EQUITY AND STOCK-BASED COMPENSATION

## Repurchases of Common Stock

Pursuant to authority granted by the Company's Board of Directors on April 29, 2022, the Company can repurchase up to approximately $\$ 5.00$ million in shares outstanding of the Company's common stock over the three year period ending April 29, 2025. Pursuant to the terms of the repurchase authorization, the common stock share repurchases are generally at the discretion of the Company's management. As the Company repurchases its common shares, which have no par value, the Company reports such shares held as treasury stock in the accompanying condensed consolidated balance sheets with the purchase price recorded within treasury stock.

During the nine month period ended March 31, 2024 the Company repurchased no shares of its common stock. During the nine month period ended March 31,2023 , the Company repurchased 358,116 shares of the Company's common stock for an aggregate price of $\$ 451,815$ pursuant to the repurchase authorization.

## Dividends

The Company has paid no cash dividends during the current fiscal year through March 31, 2024.

## Stock-Based Compensation

The following table summarizes the components of the Company's stock-based compensation included in net income for the periods presented:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | 2024 |  | 2023 |  |
| Employee stock options | \$ | 70,343 | \$ | 63,383 | \$ | 188,961 | \$ | 185,585 |
| Restricted stock awards |  | - |  | $(28,789)$ |  | - |  | 23,734 |
| Totals | \$ | 70,343 | \$ | 34,594 | \$ | 188,961 | \$ | 209,319 |

No stock-based compensation was capitalized as a cost of inventory during the three and nine months ended March 31, 2024 or 2023.

Stock Options - The following is a summary of the stock option activity for the nine months ended March 31, 2024:

|  |  | Weighted <br> Average <br> Exares |
| :--- | :--- | :--- | :--- |
| Outstanding, June 30, 2023 Price |  |  |

The weighted average grant date fair value of stock options granted during the nine months ended March 31, 2024 and 2023 was approximately $\$ 0.21$ and $\$ 0.59$, respectively. The total fair value of stock options that vested during the nine months ended March 31,2024 and 2023 was approximately $\$ 224,000$ and $\$ 225,000$, respectively.

The following table summarizes information about stock options outstanding at March 31, 2024:


As of March 31, 2024, the unrecognized stock-based compensation expense related to unvested stock options was approximately $\$ 200,390$, which is expected to be recognized over a weighted average period of approximately 15 months.

The aggregate intrinsic value of stock options outstanding, exercisable, and vested or expected to vest at March 31, 2024 and 2023 was approximately $\$ 22,126$ and $\$ 101,000$ respectively. These amounts are before applicable income taxes and represent the closing market price of the Company's common stock at March 31, 2024, less the grant price, multiplied by the number of stock options that had a grant price that is less than the closing market price. These values represent the amount that would have been received by the optionees had these stock options been exercised on that date. There were no stock options exercised during the nine month periods ended March 31, 2024 and 2023.

## Restricted Stock

During the nine month period ended March 31, 2024 there were no restricted stock shares awarded to plan participants. The unvested restricted shares as of September 30, 2023, which totaled 178,750 with a weighted average grant date fair value of $\$ 0.97$, were all performance-based restricted shares and were scheduled to vest in July 2023, subject to achievement of the underlying performance goals. None of these shares vested during the nine month period ended March 31, 2024, and these shares were canceled in the three month period ended as of December 31, 2023 as the underlying performance goals were not met .

## 12. NET LOSS PER COMMON SHARE

Basic net loss per common share is computed by dividing net loss by the weighted average number of common shares outstanding during the periods. Diluted net loss per common share is computed using the weighted average number of common and dilutive common equivalent shares outstanding during the periods. Common equivalent shares consist of stock options and unvested restricted shares that are computed using the treasury stock method. Antidilutive stock awards consist of stock options that would have been anti-dilutive in the application of the treasury stock method.

For the three and nine months ended March 31, 2024, stock options to purchase approximately 2.75 million shares were excluded from the computation of diluted net loss per common share because the effect of inclusion of such amounts would be anti-dilutive to net loss per common share.

For the three and nine months ended March 31, 2023, stock options to purchase approximately 1.90 million shares were excluded from the computation of diluted net loss per common share because the effect of inclusion of such amounts would be anti-dilutive to net loss per common share. Approximately 179,000 shares of unvested restricted stock are excluded from the computation of diluted net loss for the three and nine months ended March 31, 2023 because the shares were performance-based and the underlying conditions had not been met as of March 31, 2023.

## 13. MAJOR CUSTOMERS AND CONCENTRATION OF CREDIT RISK

Financial instruments that potentially subject the Company to concentrations of credit risk consist principally of cash on deposit and cash equivalents held with banks and trade accounts receivable. The Company places cash deposits with federally insured financial institutions and maintains its cash at banks and financial institutions it considers to be of high credit quality. However, the Company's cash deposits may, at times, exceed the Federal Deposit Insurance Corporation's insurable limits. Accordingly, balances in excess of federally insured limitations may not be insured. The Company has not experienced losses on these accounts, and management believes that the Company is not exposed to significant risks on such accounts.

Trade receivables potentially subject the Company to credit risk. Payment terms on trade receivables for the Company's Traditional segment customers are generally between 30 and 90 days, though it may offer extended terms with specific customers and on significant orders from time to time. The Company extends credit to its customers based upon a number of factors, including an evaluation of the customer's financial condition and credit history that is verified through trade association reference services, the customer's payment history with the Company, the customer's reputation in the trade, and/or an evaluation of the Company's opportunity to introduce its moissanite jewels or finished jewelry featuring moissanite and lab grown diamonds to new or expanded markets. Collateral is not generally required from customers. The need for an allowance for uncollectible accounts is determined based upon factors surrounding the credit risk of specific customers, historical trends, and other information.

The following are reconciliations of the allowance for uncollectible accounts balances as of the periods presented:

|  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  |
| Balance, beginning of period | \$ | 183,000 | \$ | 85,000 |
| (Recoveries) Additions charged to operations |  | 107,000 |  | $(18,000)$ |
| Balance, end of period | \$ | 290,000 | \$ | 67,000 |

At times, a portion of the Company's accounts receivable will be due from customers that have individual balances of $10 \%$ or more of the Company's total gross accounts receivable.

The following is a summary of customers that represent $10 \%$ or more of total gross accounts receivable as of the dates presented:

|  | $\begin{gathered} \text { March 31, } \\ 2024 \\ \hline \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2023 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Customer A | 24\% | **\% |
| Customer B | 23\% | 24\% |
| Customer C | 13\% | ** \% |
| Customer D | *\% | 14\% |
| Customer E | *\% | 14\% |

* Customers D and E did not have a balance that represented $10 \%$ or more of total gross accounts receivable as of March 31, 2024.
** Customers A and C did not have a balance that represented $10 \%$ or more of total gross accounts receivable as of June $30,2023$.

A significant portion of sales is derived from certain customer relationships. The following is a summary of customers that represent $10 \%$ or more of total net sales for the periods presented:

|  | Three Months Ended March 31, |  | Nine Months Ended March 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2024 | 2023 | 2024 | 2023 |
| Customer C | 13\% | 13\% | 13\% | 14\% |

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act. Statements expressing expectations regarding our future and projections relating to products, sales, revenues, and earnings are typical of such statements and are made under the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, but are not limited to, statements about our plans, objectives, representations, and contentions and are not historical facts and typically are identified by use of terms such as "may," "will," "should," "could," "expect," "intend," "plan," "anticipate," "believe," "estimate," "predict," "continue," and similar words, although some forward-looking statements are expressed differently.

All forward-looking statements are subject to the risks and uncertainties inherent in predicting the future. You should be aware that although the forwardlooking statements included herein represent management's current judgment and expectations, our actual results may differ materially from those projected, stated, or implied in these forward-looking statements as a result of many factors including, but not limited to, the following:

1. Our business and our results of operations could be materially adversely affected as a result of general economic and market conditions;
2. Our future financial performance depends upon increased consumer acceptance, growth of sales of our products, and operational execution of our strategic initiatives;
3. We face intense competition in the worldwide gemstone and jewelry industry;
4. We have historically been dependent on a single supplier for substantially all of our silicon carbide, or SiC crystals, the raw materials we use to produce moissanite jewels; if our supply of high quality SiC crystals is interrupted, our business may be materially harmed;
5. Constantly evolving privacy regulatory regimes are creating new legal compliance challenges;
6. Our information technology, or IT, infrastructure, and our network has been and may be impacted by a cyber-attack or other security incident as a result of the rise of cybersecurity events;
7. We are subject to certain risks due to our international operations, distribution channels and vendors;
8. Our business and our results of operations could be materially adversely affected as a result of our inability to fulfill orders on a timely basis;
9. We are currently dependent on a limited number of distributor and retail partners in our Traditional segment for the sale of our products;
10. We may experience quality control challenges from time to time that can result in lost revenue and harm to our brands and reputation,
11. Seasonality of our business may adversely affect our net sales and operating income;
12. Our operations could be disrupted by natural disasters;
13. Sales of moissanite and lab grown diamond jewelry could be dependent upon the pricing of precious metals, which is beyond our control;
14. Our current customers may potentially perceive us as a competitor in the finished jewelry business;
15. If the e-commerce opportunity changes dramatically or if e-commerce technology or providers change their models, our results of operations may be adversely affected;
16. Governmental regulation and oversight might adversely impact our operations;
17. The effects of COVID-19 and other potential future public health crises, epidemics, pandemics or similar events on our business, operating results, and cash flows are uncertain;
18. The execution of our business plans could significantly impact our liquidity and we might not be able to continue as a going concern;
19. We are subject to arbitration, litigation and demands, which could result in significant liability and costs, and impact our resources and reputation;
20. The financial difficulties or insolvency of one or more of our major customers or their lack of willingness and ability to market our products could adversely affect results;
21. Negative or inaccurate information on social media could adversely impact our brand and reputation;
22. We rely on assumptions, estimates, and data to calculate certain of our key metrics and real or perceived inaccuracies in such metrics may harm our reputation and negatively affect our business;
23. We may not be able to adequately protect our intellectual property, which could harm the value of our products and brands and adversely affect our business;
24. Environmental, social, and governance matters may impact our business, reputation, financial condition, and results of operations;
25. If we fail to evaluate, implement, and integrate strategic acquisition or disposition opportunities successfully, our business may suffer;
26. Our failure to maintain compliance with The Nasdaq Stock Market's continued listing requirements could result in the delisting of our common stock;
27. Some anti-takeover provisions of our charter documents may delay or prevent a takeover of our Company; and
28. We cannot guarantee that our share repurchase program will be utilized to the full value approved, or that it will enhance long-term stockholder value and repurchases we consummate could increase the volatility of the price of our common stock and could have a negative impact on our available cash balance.

Forward-looking statements speak only as of the date they are made. We undertake no obligation to update or revise such statements to reflect new circumstances or unanticipated events as they occur except as required by the federal securities laws, and you are urged to review and consider disclosures that we make in the reports that we file with the Securities and Exchange Commission, or SEC, that discuss other factors relevant to our business.

The following discussion is designed to provide a better understanding of our unaudited condensed consolidated financial statements, including a brief discussion of our business and products, key factors that impacted our performance, and a summary of our operating results. This information should be read in conjunction with the unaudited condensed consolidated financial statements and notes thereto included in Part I, Item 1 of this Quarterly Report on Form 10-Q, and the consolidated financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the fiscal year ended June 30, 2023, or the 2023 Annual Report. Historical results and percentage relationships related to any amounts in the condensed consolidated financial statements are not necessarily indicative of trends in operating results for future periods.

## Overview

## Our Mission

At Charles \& Colvard, Ltd., our mission is to provide a more conscious and conflict-free fine jewelry experience for our customers. We are dedicated to blazing a more brilliant path forward with our Made, not Mined ${ }^{\mathrm{TM}}$ gemstones and are committed to creating fine jewelry with a conscience.


#### Abstract

About Charles \& Colvard Charles \& Colvard, Ltd., a North Carolina corporation founded in 1995 (which may be referred to as Charles \& Colvard, we, us, or our), is a globally recognized fine jewelry company specializing in lab created gemstones. We have manufactured, marketed, and distributed Charles \& Colvard Created Moissanite ${ }^{\circledR}$ (which we refer to as moissanite or moissanite jewels) since introducing created moissanite to the world nearly three decades ago. After years of perfecting the process, Charles \& Colvard debuted the world's first colorless moissanite and its premium moissanite gemstone brand, Forever One ${ }^{\mathrm{TM}}$, in 2015. As an e-commerce and multi-channel destination for fine jewelry featuring lab grown gemstones, we believe the addition of lab grown diamonds is a natural progression for the Charles \& Colvard brand. In September 2020, we announced our expansion into the lab grown diamond market with the launch of Caydia ${ }^{\circledR}$, our brand of premium lab grown diamonds.

We offer gemstones and finished jewelry featuring our proprietary moissanite jewels, premium lab grown diamonds, and created color gemstones for sale in the worldwide fine jewelry market through two operating segments: our Online Channels segment, which encompasses our digital properties components, comprised of our charlesandcolvard.com, moissaniteoutlet.com, charlesandcolvarddirect.com, and madeshopping.com websites, e-commerce outlets, including marketplaces, drop-ship customers, and other pure-play, exclusively e-commerce customers; and our Traditional segment, which consists of domestic and international distributors and retail customers, including end-consumers through our first Charles \& Colvard Signature Showroom, which opened in October 2022. We report segment information based on the "management" approach. This segment reporting approach designates the internal reporting used by management for making operating decisions and assessing performance as the source of our operating and reportable segments. We operate in an e-commerce environment characterized by both complexity in global markets and ongoing economic uncertainties in the U.S. and internationally. Our strategy is to build a globally revered and accessible brand of gemstones and finished fine jewelry products set with moissanite and lab grown diamonds. We believe our goods appeal to a broad consumer audience and leverage our advantage of being the original and leading worldwide source of moissanite and purveyor of premium lab grown diamonds. We believe a direct relationship with consumers is an essential component of this strategy, which entails delivering tailored educational content, engaging in an interactive dialogue with our audience, and positioning our brand to meet the demands of today's discerning consumer. A significant component of our strategy in this environment is to focus on our core products, improving the quality and predictability of the delivery of our products and services and placing those products quickly into the hands of our U.S. and international customers at affordable prices.

Moreover, recognizing today that our customers and vendors are resource-constrained, we are endeavoring to develop and extend our portfolio of products in a disciplined manner with a focus on domestic markets close to our core capabilities, and growing our global marketplace sales. We continue to focus on affordability initiatives. We also expect to continue innovating and investing in lab created gemstone technologies to fulfill evolving product requirements for our customers and investing in our people so that we have the technical and production skills necessary to succeed without limiting our ability to build sound financial returns to our investors.


## Cybersecurity Event Update

On or about June 28, 2023, we identified a cybersecurity incident that temporarily disrupted the Company's IT network and resulted in some limited downtime for certain systems. Upon discovery, we took immediate action to activate our incident response and business continuity protocols. We took immediate action to contain the incident and appropriate incident response professionals were engaged to assist in investigating the nature and scope of the event and to further harden the Company's defenses. Through investigation, we confirmed that this event was related to an apparent ransomware attack involving the unauthorized encryption of some Company files and the deployment of malware.

Our investigation revealed no evidence that any sensitive customer data was compromised as a result of this incident, and our relationship with our customers has not been negatively impacted. We have worked closely with engaged security specialists to assist in the review and assessment of our information technology controls, and we implemented recommended strengthening of our access requirements, and improved our unauthorized access detection.

Additionally, we temporarily implemented manual processes to conduct our operations with as little disruption to production as possible. All major systems, including our enterprise resource planning, or ERP, financial systems and affected manufacturing and service operations, were restored as quickly as possible from available backups, and the incident did not have a material impact on the operations of our business operating segments. No payments were made to the ransomware threat actors.

We have incurred costs in the first nine months of the year ending June 30, 2024 or Fiscal 2024 of approximately $\$ 300,000$ (of which $\$ 232,000$ was paid directly by our insurance carrier in the three months ended March 31, 2024 which was previously accrued). In the first nine months of Fiscal 2024, these costs have been primarily comprised of various third-party consulting services, including forensic experts, restoration experts, legal counsel, and other information technology professional expenses, enhancements to our cybersecurity measures, costs to restore our systems and access our data, and employee-related expenses, including with respect to increased overtime. We do not expect to incur these and other additional costs related to this incident in the future.

## Reverse Stock Split

On March 28, 2024, the Company filed a preliminary proxy statement with the U.S. Securities and Exchange Commission, for which a definitive proxy statement was filed on April 8, 2024, related to a special meeting of shareholders to be held on May 7, 2024, for: 1) the approval for an amendment to the restated articles of incorporation of the Company to effect a reverse stock split of the issued shares of common stock at a ratio within a range from any whole number between one-for-ten to one-for-fifteen, as determined by the Board of Directors in its sole discretion (the "Reverse Stock Split Proposal"); and 2) to approve one or more adjournments of the special meeting to a later date or dates, if necessary, to permit further solicitation of proxies in the event there are not sufficient votes in favor of the Reverse Stock Split Proposal or to constitute a quorum.

If approved by shareholders, the Reverse Stock Split Proposal will reduce the number of the Company's shares of common stock outstanding in the condensed consolidated financial statements for the three and twelve months ending June 30, 2024, which reduction would increase the Company's share price. The Company expects that an increase in the Company's stock price due to the Reverse Stock Split Proposal will enable the Company to regain compliance with the minimum bid price requirement and continue to trade on the Nasdaq Capital Market. However, there can be no assurance that such action will achieve such result.

## Fiscal 2024 Financial Outlook

Our strategic goals for Fiscal 2024 revolve around expanding Charles \& Colvard's brand globally and increasing the size of our business through top-line growth. As emerging generations embrace lab grown gems, we believe our ability to establish the superiority of our moissanite and lab grown diamonds, along with the Charles \& Colvard brand directly with conscious consumers, is critical to our future success and ability to fuel our growth. We plan to continue executing our key Fiscal 2024 strategies with an ongoing commitment to spending judiciously with a long-term plan to generate sustainable earnings.

Our key strategic goals for Fiscal 2024 are as follows:

## Global Brand Awareness

We plan to continue strengthening the fine jewelry brand we have been building for nearly three decades. As the consumer landscape continues to shift and factors beyond price, craftmanship, and origin drive purchase decisions, brand equity is more important than ever. We will continue investing in paid media campaigns targeting the trade and consumers as we reinforce our Made, not Mined ${ }^{\mathrm{TM}}$ provenance. We will also remain steadfast in our quest for sustained top-line organic growth as our brand messaging resonates with new audiences.

## Diversified Product Categories

We will continue to evaluate opportunities for growth with synergistic brands, products, and verticals beyond our current offerings. Emerging consumer trends and data will inform new product lines, collections, and partnerships with designers and influencers. We will explore strategic alliances to fuel growth and deliver incremental long-term shareholder value while prioritizing our conscious practices and core values.

## Innovative Technology

Evolving technology continues to shape how consumers discover, research, and ultimately purchase. We will continue to invest strategically in technology to service customers in existing and new outlets. Our investments in innovative technology, artificial intelligence, and predictive analytics are designed to further maximize our ability to be agile and efficient in our business. We will enhance our consumer experience through immersive virtual selling and fully customizable products driven by actionable data.

We will work to capitalize on these strategic goals to deliver top-line growth and strong financial results in this fiscal year. We believe that by implementing innovative technological solutions and developing operational efficiencies, we will position ourselves for scalability and sustained, disciplined growth in the years ahead. We plan to make additional investments in our internal technology-driven systems that lead to further operational efficiencies and improvements that we expect will drive down costs and help us deliver on our profitability targets. We will also remain cognizant of opportunistic strategic alliances and business arrangements that would lead to incremental long-term shareholder value.

As evidenced by our results for the first nine months of Fiscal 2024, domestic and global inflation and rising interest rates, coupled with ongoing fears of recession, continue to erode consumer confidence and present significant challenges for the global retail and e-commerce industry. We face the same challenges as all retailers and those in the e-commerce space. At the same time, however, these same challenges are providing us the opportunity to reevaluate technologies, strategies, and talent to shape a new era of shopping. In many ways, we believe the pandemic and current global economic conditions have opened the door for what we believe may be a long-overdue reset within our industry that could help move retailers and those in the ecommerce space into more stable - and potentially more profitable - positions. We plan to continue to invest in our business and seize current challenges by turning them into opportunities for continued growth and improved profitability.

We discuss our strategic outlook and key strategies for Fiscal 2024 in Part I, Item 1, "Business," and Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," contained in our 2023 Annual Report.

## Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which we prepared in accordance with accounting principles generally accepted in the United States, or U.S. GAAP. The preparation of these consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses and related disclosures of contingent assets and liabilities. "Critical accounting policies and estimates" are defined as those most important to the financial statement presentation and that require the most difficult, subjective, or complex judgments. We base our estimates on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Under different assumptions and/or conditions, those actual results of operations may materially differ. The most significant estimates impacting our consolidated financial statements relate to the valuation and classification of inventories, accounts receivable reserves, and revenue recognition. We also have other policies that we consider key accounting policies, but these policies typically do not require us to make estimates or judgments that are difficult or subjective.

We have disclosed our critical accounting policies and estimates in our 2023 Annual Report, and that disclosure should be read in conjunction with this Quarterly Report on Form 10-Q. There have been no significant changes in our critical accounting policies and estimates during the first nine months of Fiscal 2024.

## Results of Operations

The following table sets forth certain consolidated statements of operations data for the three and nine months ended March 31, 2024 and 2023:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | 2024 |  | 2023 |  |
| Net sales | \$ | 5,261,966 | \$ | 6,641,799 | \$ | 18,120,629 | \$ | 24,382,003 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of goods sold |  | 4,076,081 |  | 4,493,125 |  | 12,134,535 |  | 14,650,910 |
| Sales and marketing |  | 3,684,506 |  | 3,267,436 |  | 10,702,796 |  | 10,715,066 |
| General and administrative |  | 1,199,511 |  | 1,053,357 |  | 4,550,841 |  | 3,654,788 |
| Total costs and expenses |  | 8,960,098 |  | 8,813,918 |  | 27,388,172 |  | 29,020,764 |
| Loss from operations |  | $(3,698,132)$ |  | $(2,172,119)$ |  | $(9,267,543)$ |  | $(4,638,761)$ |
| Other income (expense): |  |  |  |  |  |  |  |  |
| Interest income |  | 74,528 |  | 69,159 |  | 244,207 |  | 168,935 |
| Interest and other expense |  | $(9,103)$ |  | - |  | $(14,672)$ |  | - |
| Total other income (expense), net |  | 65,425 |  | 69,159 |  | 229,474 |  | 168,935 |
| Loss before income taxes |  | (3,632,707) |  | (2,102,960) |  | $(9,038,069)$ |  | (4,469,826) |
| Income tax expense |  | - |  | (6,293,048) |  | - |  | (5,858,155) |
| Net loss | \$ | (3,632,707) | \$ | (8,396,008) | \$ | $(9,038,069)$ | \$ | (10,327,981) |

## Consolidated Net Sales

Consolidated net sales for the three and nine months ended March 31, 2024 and 2023 comprise the following:

|  | Three Months Ended March 31, |  |  | Change |  |  | Nine Months Ended March 31, |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | Dollars | Percent | 2024 | 2023 | Dollars | Percent |
| Finished jewelry | \$ 4,884,498 | \$ | 5,321,301 | \$ | $(436,803)$ | (8)\% | 16,577,110 | 19,297,915 | \$(2,720,805) | (14)\% |
| Loose jewels | 377,468 |  | 1,320,498 |  | $(943,030)$ | (71)\% | 1,543,519 | 5,084,088 | $(3,540,569)$ | (70) $\%$ |
| Total consolidated net sales | \$ 5,261,966 |  | 6,641,799 |  | $\underline{\text { (1,379,833) }}$ | (21)\% | $\underline{\text { \$18,120,629 }}$ | \$24,382,003 | $\underline{\underline{\text { (6,261,374 }}}$ | (26)\% |

Consolidated net sales were $\$ 5.26$ million for the three months ended March 31, 2024, compared to $\$ 6.64$ million for the three months ended March 31 , 2023, a decrease of approximately $\$ 1.38$ million, or $21 \%$. Consolidated net sales were $\$ 18.12$ million for the nine months ended March 31 , 2024, compared to $\$ 24.38$ million for the nine months ended March 31, 2023, a decrease of approximately $\$ 6.26$ million, or $26 \%$. Overall, consumer confidence has continued to show signs of weakening due to general economic uncertainties, domestic and worldwide inflation, recessionary fears, and rising interest rates. These same general economic conditions also caused weakness in demand for moissanite jewels from our domestic and international distributors, resulting in lower loose jewel and jewelry product net sales during the three and nine months ended March 31, 2024, in both of our operating segments.

Sales of finished jewelry represented $93 \%$ and $91 \%$ of total consolidated net sales for the three and nine months ended March 31, 2024, respectively, compared to $80 \%$ and $79 \%$, respectively, of total consolidated net sales for the corresponding periods of the prior year. For the three months ended March 31,2024 , finished jewelry sales were $\$ 4.88$ million compared to $\$ 5.32$ million for the corresponding period of the prior year, a decrease of approximately $\$ 437,000$, or $8 \%$. For the nine months ended March 31,2024 , finished jewelry sales were $\$ 16.58$ million compared to $\$ 19.30$ million for the corresponding period of the prior fiscal year, a decrease of $\$ 2.72$ million, or $14 \%$. These decreases for the three and nine month periods ended March 31 , 2024 were due primarily to lower demand across all of our finished jewelry products as a result of adverse global and domestic general economic conditions and increased competition.

Sales of loose jewels represented $7 \%$ and $9 \%$ of total consolidated net sales for the three and nine months ended March 31, 2024, respectively, compared to $20 \%$ and $21 \%$, respectively, of total consolidated net sales for the corresponding periods of the prior year. For the three months ended March 31,2024 , loose jewel sales were $\$ 377,000$ compared to $\$ 1.32$ million for the corresponding period of the prior year, a decrease of approximately $\$ 943,000$, or $71 \%$. For the nine months ended March 31, 2024, loose jewel sales were $\$ 1.54$ million compared to $\$ 5.08$ million for the corresponding period of the prior fiscal year, a decrease of $\$ 3.54$ million, or $70 \%$. The decrease for the three and nine month periods ended March 31,2024 was due primarily to lower sales of loose jewels through our distribution network in our Online Channels segment and Traditional segment as a result of global and domestic general adverse macroeconomic conditions and increased competition coupled with continued downward pricing pressure on mined and lab grown diamonds and in line with our strategic shift to a more direct-to-consumer business model.
U.S. net sales accounted for approximately $99 \%$ and $98 \%$, respectively, of total consolidated net sales for each of the three and nine months ended March 31,2024 , compared with $99 \%$ and $97 \%$ for the three and nine months ended March 31,2023 . U.S. net sales decreased to $\$ 5.19$ million, or $21 \%$, during the three months ended March 31, 2024 compared to $\$ 6.55$ million in the comparable period of the prior fiscal year. U.S. net sales decreased to $\$ 17.7$ million, or $25 \%$, during the nine months ended March 31, 2024 from the corresponding period of the prior year. U.S. net sales decreased during the three and nine months ended March 31, 2024 primarily due to decreased sales to U.S. customers in both our Online Channels segment and Traditional segment for the same reasons outlined above.

Our largest U.S. customer during the three and nine months ended March 31, 2024 was also our largest customer during the three and nine months ended March 31, 2023, and accounted for $13 \%$ of total consolidated net sales during each of the three and nine month periods ended March 31,2024 and $13 \%$ and $14 \%$ respectively, for the three and nine month periods ended March 31, 2023. We did not have another U.S. customer account for $10 \%$ or more of total consolidated sales during the three and nine months ended March 31, 2024 or 2023. We expect that we and our customers will remain dependent on our ability to maintain and enhance our customer-related programs. A change in or loss of any of these customer or retailer relationships could have a material adverse effect on our results of operations.

International net sales accounted for approximately $1 \%$ and $2 \%$, respectively, of total consolidated net sales for the three and nine month periods ended March 31,2024 , and $1 \%$ and $3 \%$ for the three and nine month periods ended March 31,2023 . International net sales decreased $24 \%$ and $44 \%$ during the three and nine months ended March 31, 2024, respectively, compared to the respective periods in the prior year. International sales decreased due to lower demand in our international distributor market as a result of global general adverse macroeconomic conditions and increased competition coupled with continued downward pricing pressure on mined and lab grown diamonds. In light of the effects of ongoing global economic conditions, we continue to evaluate current and other potential distributors in international markets to determine the best long-term partners. As a result, and considering the ongoing international trade challenges, we expect that our sales in these markets may significantly fluctuate with each reporting period.

We did not have an international customer account for $10 \%$ or more of total consolidated sales during the three or nine months ended March 31 , 2024 or 2023. A portion of our international consolidated sales represents jewels sold internationally that may be re-imported to U.S. retailers.

## Costs and Expenses

Cost of Goods Sold

Our total cost of goods sold for the three and nine months ended March 31, 2024 and 2023 are as follows:


Total cost of goods sold was $\$ 4.08$ million for the three months ended March 31, 2024, compared to $\$ 4.49$ million for the three months ended March 31 , 2023, a decrease of approximately $\$ 417,000$, or $9 \%$. The total cost of goods sold was $\$ 12.13$ million for the nine months ended March 31 , 2024, compared to $\$ 14.65$ million for the nine months ended March 31,2023 , a net decrease of approximately $\$ 2.52$ million, or $17 \%$. Product line cost of goods sold is defined as product cost of goods sold directly and excludes certain indirect supporting expenses from the manufacturing and production control departments, comprising personnel costs, allocations for depreciation, leases, utilities, and corporate overhead; freight; and period costs associated with inventory write-downs; and other inventory adjustments, comprising costs of quality issues, and damaged goods.

The decrease in total cost of goods sold for the three months ended March 31, 2024, compared to the same period in 2023, was primarily due to decreased sales of loose jewels and finished jewelry during the three months ended March 31, 2024, in our Traditional and Online Channels as a result of lower product demand during the quarter, offset by an increase in non-product line cost of goods sold. Despite a decline in total cost of goods sold during the three months ended March 31, 2024, the significant increase in gold prices along with greater promotional pricing pressure amid a deeply discounted retail environment driving an increased sale cadence as compared to the same period in 2023, continued to erode profit margins.

The net increase in non-product line cost of goods sold for the three months ended March 31,2024 , comprises a $\$ 70,000$ increase in freight principally from higher shipping costs during the period; a $\$ 76,000$ increase in indirect manufacturing production control expenses; and a $\$ 53,000$ increase in other inventory adjustments for production standard cost variances compared to those in the first three months of Fiscal 2023.

The decrease in total cost of goods sold for the nine months ended March 31, 2024 compared to the same period in 2023 was also primarily driven by the decreased sales of finished goods and loose jewels during the nine months ended March 31, 2024 in both of our Online Channels segment and Traditional segment. We experienced lower demand in our Online Channels segment as a result of lower finished jewelry product demand during the nine month period despite the calendar year-end 2023 holiday season. We also and likewise saw lower loose jewel product demand in our Traditional segment throughout the nine month period.

The net increase in non-product line cost of goods sold for the nine months ended March 31, 2024, comprises a $\$ 274,000$ increase in indirect manufacturing production control expenses and a $\$ 136,000$ increase in other inventory adjustments principally related to production standard cost variances compared to those in the first nine months of 2023. These increases were partially offset by a $\$ 119,000$ decrease in inventory valuation allowances in the first nine months of 2023, compared to those in the comparable prior year period, and a $\$ 22,000$ decrease in freight out principally from decreased shipping volume during the nine month period.

For additional disclosure relating to non-product line cost of goods sold, see Note 3 to our condensed consolidated financial statements in Item 1 ,
"Financial Statements", of this Quarterly Report on Form 10-Q.

## Sales and Marketing

Sales and marketing expenses for the three and nine months ended March 31, 2024 and 2023 are as follows:

|  | Three Months Ended March 31, |  |  |  | Change |  |  | Nine Months Ended March 31, |  | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2024 |  | 2023 |  | Dollars | Percent | 2024 | 2023 |  | ollars | Percent |  |
| Sales and marketing | \$ | 3,684,506 | \$ | 3,267,436 | \$ | 417,070 | 13\% | \$10,702,796 | \$10,715,066 | \$ | $(12,270)$ |  | 0\% |

Sales and marketing expenses were $\$ 3.68$ million for the three months ended March 31, 2024 compared to $\$ 3.27$ million for the three months ended March 31,2023 , an increase of approximately $\$ 417,000$, or $13 \%$.

The increase in sales and marketing expenses for the three months ended March 31, 2024 compared to the same period in 2023 was primarily due to a $\$ 255,0000$ increase in advertising and digital marketing expenses; a $\$ 115,000$ increase in professional services and marketing support; a $\$ 54,000$ increase in compensation expenses; a $\$ 51,000$ increase in software-related costs incurred primarily in connection with software-related agreements; an $\$ 8,000$ increase in bank fees; an $\$ 5,000$ net increase in general office-related expenses; a $\$ 8,000$ increase in telephone/fiber-related communications expenses; and a $\$ 3,000$ increase in travel and entertainment. These increases were partially offset by a $\$ 75,000$ decrease in general business taxes; and a $\$ 7,000$ decrease in insurance costs.

The increase in advertising and digital marketing expenses for the three months ended March 31,2024 compared to the same period in 2023 was primarily due to an increase in advertising expense of approximately $\$ 325,000$; and a $\$ 5,000$ increase in agency fees. These increases were offset partially by a $\$ 34,000$ decrease in cooperative advertising; a $\$ 33,000$ decrease in brand awareness activities; and an $\$ 8,000$ decrease in print media expenses.

The increase in compensation expenses for the three months ended March 31,2024 compared to the same period in 2023 was primarily due to a $\$ 52,000$ increase in bonus expense; and a $\$ 13,000$ increase in salaries and related employee benefits. These increases were partially offset by a $\$ 6,000$ decrease in employee stock-based compensation; and a $\$ 5,000$ decrease in severance expense.

The decrease in sales and marketing expenses for the nine months ended March 31, 2024 compared to the same period in 2023 was primarily due to a $\$ 200,000$ decrease in general business taxes; a $\$ 157,000$ decrease in compensation expenses; a $\$ 65,000$ decrease in bank fees; a $\$ 23,000$ decrease in insurance costs; a $\$ 9,000$ decrease in depreciation and amortization expense; and a $\$ 4,000$ decrease in travel expenses. These decreases were offset partially by a $\$ 181,000$ increase in professional services principally comprising consulting services for marketing support in the current year period; a $\$ 109,000$ increase in advertising and digital marketing expenses; a $\$ 68,000$ increase in software-related costs incurred primarily in connection with new software-related agreements associated with upgraded sales-related operating systems; a $\$ 37,000$ net increase in customer meetings and general officerelated expenses; a $\$ 23,000$ increase in employee-related recruiting and search fees for new hires; and a $\$ 28,000$ increase in telephone/fiber-related communications expenses.

Compensation expenses for the nine months ended March 31, 2024 compared to the same period in 2023 decreased primarily as a result of a $\$ 91,000$ decrease in salaries, commissions, and related employee benefits; a $\$ 36,000$ decrease in bonus expense; a $\$ 28,000$ decrease in employee stock-based compensation expense; and a $\$ 2,000$ decrease in severance costs.

The increase in advertising and digital marketing expenses for the nine months ended March 31, 2024 compared to the same period in 2023 comprises a $\$ 379,000$ increase in digital advertising expense; a $\$ 17,000$ increase in agency fees; and a $\$ 10,000$ increase in print media expenses. These increases were offset partially by a $\$ 191,000$ decrease in sponsorships; an $\$ 81,000$ decrease in cooperative advertising; and a decrease of $\$ 25,000$ in trade show expenses.

## General and Administrative

General and administrative expenses for the three and nine months ended March 31, 2024 and 2023 are as follows:


General and administrative expenses were $\$ 1.20$ million for the three months ended March 31,2024 compared to $\$ 1.05$ million for the three months ended March 31, 2023, an increase of approximately $\$ 146,000$, or $14 \%$.

The increase in general and administrative expenses for the three months ended March 31, 2024 compared to the same period in 2023 was primarily due to a $\$ 122,000$ increase in professional fees; a $\$ 45,000$ increase in general business taxes and licenses; a $\$ 36,000$ increase in travel-related expenditures; an $\$ 8,000$ increase in bad debt expense; a $\$ 4,000$ increase in depreciation and amortization expense; a $\$ 2,000$ increase in overall rent expense; and a $\$ 2,000$ increase in insurance expense. These increases were partially offset by a $\$ 24,000$ decrease in bank fees; a $\$ 17,000$ decrease in compensation-related expenses; and a net decrease of $\$ 32,000$ in other administrative-related expenses.

The decrease in compensation expenses for the three months ended March 31,2024 compared to the same period in 2023 was primarily due to a $\$ 78,000$ decrease in salaries and benefits; and a decrease of $\$ 4,000$ in severance expense. The decrease was partially offset by a $\$ 40,000$ increase in employee stock-based compensation expense; and a $\$ 25,000$ increase in bonus expense.

Professional services expenses increased for the three months ended March 31, 2024 compared to the same period in 2023 primarily due to a $\$ 121,000$ increase in legal fees associated with various corporate matters; a $\$ 95,000$ increase in fees associated with audit and tax services; and a $\$ 71,000$ increase in temporary labor. These decreases were offset by a $\$ 151,000$ decrease in other professional fees due to the payment of certain professional fees by our insurance carrier totaling $\$ 232,000$ previously accrued related to the prior period cybersecurity event; and a $\$ 14,000$ decrease in investor relations fees.

The increase in general and administrative expenses for the nine months ended March 31, 2024 compared to the same period in 2023 was primarily due to a $\$ 1.06$ million increase in professional services expenses; a $\$ 125,000$ increase in bad debt expense; a $\$ 66,000$ increase in depreciation and amortization; and a $\$ 19,000$ increase in insurance expense. These increases were partially offset by a $\$ 269,000$ decrease in compensation-related costs; a $\$ 29,000$ decrease in bank fees; a $\$ 36,000$ decrease in travel and entertainment expense; a $\$ 29,000$ net decrease in miscellaneous other general and administrative expenses; and an $\$ 11,000$ decrease in overall rent expense.

Compensation expenses decreased for the nine months ended March 31, 2024, compared to the same period in 2023 principally due to a $\$ 221,000$ net decrease in salaries and related employee benefits; a $\$ 63,000$ decrease in bonus expenses; and a $\$ 4,000$ decrease in severance expenses. These decreases were partially offset by a $\$ 19,000$ increase in employee stock-based compensation expense.

Professional services fees increased for the nine months ended March 31, 2024, compared to the same period in 2023, primarily due to a $\$ 595,000$ increase in legal fees associated with the cybersecurity event on June 28, 2023, and other corporate matters; a $\$ 164,000$ increase in temporary labor; a $\$ 148,000$ increase in fees associated with audit and tax services; a $\$ 111,000$ increase in professional fees due to various strategic consulting projects and a pay versus performance analysis; and a $\$ 40,000$ increase in investor relations fees.

Interest Income

Interest income for the three and nine months ended March 31, 2024 and 2023 is as follows:

|  | Three Months Ended March 31, |  |  |  | Change |  |  |  | Nine Months EndedMarch 31, |  |  |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2024 |  | 2023 |  | Dollars |  | Percent |  | 2024 |  | 2023 |  | Dollars |  | Percent |
| Interest income | \$ | 74,528 | \$ | 69,159 | \$ | 5,369 |  | 7\% | \$ | 244,146 | \$ | 168,935 | \$ | 75,211 | $46 \%$ |

Certain cash balances in excess of operating needs are deposited into and maintained in an interest-bearing account with a federally insured commercial bank. Accordingly, during the three and nine months ended March 31, 2024 and 2023, we earned interest from cash on deposit in this interest-bearing account. The increase in earned interest for the three and nine month periods ended March 31, 2024 reflects the higher interest rates during the first three and nine month periods of Fiscal 2024 compared with Fiscal 2023.

## Interest and Other Expense

Interest and other expense for the three and nine months ended March 31, 2024 and 2023 is as follows:


Interest and other expense incurred for the three and nine months ended March 31, 2024 was primarily a result of the drawdown on the Company's line of credit.

## Provision for Income Taxes

For the three and nine months ended March 31, 2024, the Company's statutory tax rate was $22.94 \%$ and consisted of the federal income tax rate of $21.00 \%$ and a blended state income tax rate of $1.94 \%$, net of the federal benefit. For both the three and nine months ended March 31,2024 , the Company's average effective tax rate was zero. For the three and nine months ended March 31, 2023, the Company's effective tax rate was $11.24 \%$ and $18.37 \%$, respectively. The Company's effective income tax rate reflects the effect of federal and state income taxes on earnings and the impact of differences in book and tax accounting arising primarily from the permanent tax benefits associated with stock-based compensation transactions during the accounting period then ended.

The Company recognized zero net income tax benefit for the three and nine months ended March 31, 2024, compared with a net income tax expense of approximately $\$ 6.29$ million and $\$ 5.86$ million, driven by the establishment of the valuation allowance, for the three and nine months ended March 31 , 2023, respectively.

As of each reporting date, the Company's management considers new evidence, both positive and negative, that could impact its view with regard to future realization of deferred tax assets. As of March 31, 2024, the Company's management determined that sufficient negative evidence continued to exist to conclude it was uncertain that the Company would have sufficient future taxable income to utilize its deferred tax assets, and therefore, the Company maintained a full valuation allowance against its deferred tax assets.

## Liquidity and Capital Resources

## Liquidity, Capital Resources and Going Concern

We have concluded that our existing cash and cash equivalents and availability of our short-term resources combined will not be sufficient to meet our working capital and capital expenditure needs over the next twelve months, and therefore, there is substantial doubt about the Company's ability to continue as a going concern. A more detailed description of our going concern is included in Note 2 to our condensed consolidated financial statements in Part I, Item 1, "Financial Statements", of this Quarterly Report on Form 10-Q.

## Capital Structure and Debt

## Long-Term Liquidity and Capital Structure

We have an effective shelf registration statement on Form S-3 on file with the SEC, with an expiration date of June 2, 2024, that allows us to periodically offer and sell, individually or in any combination, shares of common stock, shares of preferred stock, warrants to purchase shares of common stock or preferred stock, and units consisting of any combination of the foregoing types of securities, up to a total of $\$ 25.00$ million, of which all is available. However, we may offer and sell no more than one-third of our public float (which is the aggregate market value of our outstanding common stock held by non-affiliates) in any twelve-month period. Our ability to issue equity securities under the shelf registration statement is subject to market conditions, which may be in turn, subject to, among other things, the potential disruption and volatility that may be caused by ongoing effects of rising inflation rates and fear of recession. Any capital raise is not assured and may not be at terms that would be acceptable to us.

In addition, on June 12, 2023, we received a notification letter from Nasdaq's Listing Qualifications Department indicating that we are not in compliance with Nasdaq Listing Rule 5550 (a)(2), because the minimum bid price of our common stock on the Nasdaq Capital Market has closed below $\$ 1.00$ per share for 30 consecutive business days. The notification letter has no immediate effect on the Nasdaq listing or trading in our common stock. In accordance with Nasdaq Listing Rule $5810(\mathrm{c})(3)(\mathrm{A})$, we had 180 calendar days, or until December 11, 2023, to regain compliance with the minimum $\$ 1.00$ bid price per share requirement. We received notice on December 12, 2023 from the Nasdaq's Listing Qualifications Department which resulted in an additional 180-day period, or until June 10, 2024, within which to regain compliance with the $\$ 1.00$ minimum bid price requirement.

While we intend to engage in efforts to regain compliance, and thus maintain our listing, including by carrying out a reverse stock split, there can be no assurance that we will be able to regain compliance during the applicable time periods set forth above. If we fail to continue to meet all applicable listing requirements in the future and Nasdaq determines to delist our common stock, the delisting could substantially decrease trading in our common stock and adversely affect the market liquidity of our common stock; adversely affect our ability to obtain financing on acceptable terms, if at all; and may result in the potential loss of confidence by investors, suppliers, customers, employees, and fewer business development opportunities. Additionally, the market price of our common stock may decline further, and shareholders may lose some or all of their investment.

On March 28, 2024, we filed a preliminary proxy statement with the U.S. Securities and Exchange Commission, for which a definitive proxy statement was filed on April 8, 2024, related to a special meeting of shareholders to be held on May 7, 2024, for: 1) the approval for an amendment to our restated articles of incorporation to effect a reverse stock split of the issued shares of common stock at a ratio within a range from any whole number between one-for-ten to one-for-fifteen, as determined by the Board of Directors in its sole discretion (the "Reverse Stock Split Proposal"); and 2) to approve one or more adjournments of the special meeting to a later date or dates, if necessary, to permit further solicitation of proxies in the event there are not sufficient votes in favor of the Reverse Stock Split Proposal or to constitute a quorum.

The Reverse Stock Split Proposal, if approved by the shareholders, will reduce the number of our shares of common stock outstanding in the condensed consolidated financial statements for the three and twelve-months ending June 30, 2024, which reduction would increase our stock price. We expect that an increase in our share price due to the Reverse Stock Split Proposal will enable us to regain compliance with the minimum bid price requirement and continue to trade on the Nasdaq Capital Market, though there can be no assurance that such action will achieve such result.

## Debt

We had $\$ 500,000$ in short-term borrowings on our line of credit as of March 31, 2024. We have no long-term outstanding debt as of March $31,2024$.

## Financing Activities

## Long-Term Financing Activities

In accordance with authority granted by our Board of Directors on April 29, 2022, we can repurchase up to $\$ 5.00$ million in shares outstanding of our common stock over the three year period ending April 29, 2025. Pursuant to the terms of the repurchase authorization, the common stock share repurchases are generally at the discretion of management. As we repurchase our common shares, which have no par value, we report such shares held as treasury stock on our condensed consolidated balance sheets, with the purchase price recorded within treasury stock.

We repurchased no shares of our common stock during the three and nine month periods ended March 31, 2024. During the three month period ended March 31, 2023, we repurchased no shares of our common stock. During the nine month period ended March 31, 2023 we purchased approximately 358,000 shares of our common stock for an aggregate price of approximately $\$ 452,000$ pursuant to the repurchase authorization.

## Operating Activities and Cash Flows

We require cash to fund our operating expenses and working capital requirements, including outlays for capital expenditures. As of March 31, 2024, our principal sources of liquidity were cash and cash equivalents totaling $\$ 9.2$ million, trade accounts receivable of $\$ 567,000$, and net current inventory of $\$ 10.44$ million, as compared to cash and cash equivalents totaling $\$ 10.4$ million, trade accounts receivable of $\$ 380,000$, and net current inventory of $\$ 7.48$ million as of June 30, 2023. We also had access during the three month period ended March 31, 2024 to a $\$ 5.00$ million cash collateralized line of credit facility, with an available balance of $\$ 4.5$ million, or the JPMorgan Chase Credit Facility, that we obtained effective July 9, 2021, as amended July 28, 2022 and amended further effective June 21, 2023, from JPMorgan Chase Bank, N.A., or JPMorgan Chase.

During the nine months ended March 31, 2024, our working capital decreased by approximately $\$ 4.84$ million to $\$ 12.67$ million from $\$ 17.51$ million at June 30, 2023. As described more fully below, the decrease in working capital at March 31, 2024 is primarily attributable to a net decrease in our cash, cash equivalents, and restricted cash, a decrease in our prepaid expenses and other assets, an increase in our accounts payable, and an increase in the current portion of our operating lease liabilities. These factors were offset partially by an increase in our allocation of inventory from long-term to short-term due to a higher expected sell through of inventory on hand in the upcoming period, an increase in our accounts receivables, and a decrease in our accrued expenses and other liabilities. Our cash used for investing activities were principally used for the purchase of property and equipment.

During the nine months ended March 31, 2024, approximately $\$ 6.06$ million of cash was used in our operations. The primary drivers of our use of cash were a net loss in the amount of approximately $\$ 9.04$ million; a $\$ 145,000$ increase in accounts receivable; and a decrease in accrued expenses and other liabilities of approximately $\$ 650,000$. These factors were offset partially by a decrease in inventory of $\$ 1.44$ million; an increase in accounts payable of $\$ 1.08$ million; non-cash expenditures of $\$ 678,000$; and a $\$ 574,000$ decrease in prepaid expense and other assets.

From time to time, we have offered extended Traditional segment customer payment terms beyond 90 days to certain credit-worthy customers, the extension of which may not immediately increase liquidity as a result of ongoing current-period sales. In addition, we believe our competitors and other vendors in the wholesale jewelry industry have expanded their use of extended payment terms and, in aggregate, we believe that, through our use of extended payment terms, we provide a competitive response in our market during the current global economic environment. We believe that we are unable to estimate the impact of these actions on our net sales, but we believe that if we ceased providing extended payment terms, we would be at a competitive disadvantage for some Traditional segment customers in the marketplace during this economic period and our net sales and profits would likely be adversely impacted.

We manufactured approximately $\$ 1.09$ million and $\$ 5.08$ million in loose jewels and $\$ 7.96$ million and $\$ 10.57$ million in finished jewelry, which includes the cost of the loose jewels and the purchase of precious metals and labor in connection with jewelry production, during the nine months ended March 31, 2024 and 2023, respectively. We expect our purchases of precious metals and labor to fluctuate in conjunction with the levels of our finished jewelry business. In addition, the price of gold has fluctuated significantly over the past decade, resulting in higher retail price points for gold jewelry. Because the market prices of gold and other precious metals are beyond our control, upward price trends could have a negative impact on our operating cash flow as we manufacture finished jewelry.

Historically, our raw material inventories of SiC crystals had been purchased under exclusive supply agreements with a limited number of suppliers. Because the supply agreements restricted the sale of these crystals exclusively to us, the suppliers negotiated minimum purchase commitments with us that, when combined with reduced sales levels during prior periods in which the purchase commitments were in effect, have resulted in levels of inventories that are higher than we might otherwise maintain. As of March 31, 2024 and June 30, 2023, $\$ 14.87$ million and $\$ 19.28$ million of our inventories were classified as long-term assets, respectively. Loose jewel sales and finished jewelry that we manufacture will utilize both the finished goods loose jewels currently on-hand and, as we deplete certain shapes and sizes, our on-hand raw material SiC crystals of $\$ 110,000$ and new raw material that we may purchase pursuant to the Supply Agreement.

Our more detailed description of our inventories is included in Note 5 to our condensed consolidated financial statements in Part I, Item 1, "Financial Statements", of this Quarterly Report on Form 10-Q.

As of March 31, 2024, all of our remaining federal income tax credits had expired or been utilized, and therefore, are not available to be carried forward to offset future income taxes. As of June 30, 2023, we also had federal tax net operating loss carryforward of approximately $\$ 24.76$ million expiring between 2034 and 2037, or that have no expiration, which can be used to offset against future federal taxable income; North Carolina tax net operating loss carryforwards of approximately $\$ 20.01$ million expiring between 2023 and 2035; and various other state tax net operating loss carryforwards expiring between 2023 and 2040, which can be used to offset against future state taxable income.

## Short-Term Capital Resources

## Line of Credit

Effective July 7, 2021, we obtained from JPMorgan Chase our $\$ 5.00$ million cash collateralized JPMorgan Chase Credit Facility. The JPMorgan Chase Credit Facility may be used for general corporate and working capital purposes, including permitted acquisitions and certain additional indebtedness for borrowed money, installment obligations, and obligations under capital and operating leases. The JPMorgan Chase Credit Facility is secured by a cash deposit in the amount of $\$ 5.10$ million held by JPMorgan Chase as collateral for the line of credit facility.

Effective July 28, 2022, the JPMorgan Chase Credit Facility was amended to, among other things, extend the maturity date to July 31, 2023, and append our obligations under the JPMorgan Chase Credit Facility to be guaranteed by our wholly-owned subsidiaries, Charles \& Colvard Direct, LLC, charlesandcolvard.com, LLC, and moissaniteoutlet.com, LLC. Effective June 21, 2023, the JPMorgan Chase Credit Facility was amended further to extend the maturity date to July 31, 2024.

Each advance under the JPMorgan Chase Credit Facility, as amended, accrues interest at a rate equal to the sum of JPMorgan Chase's monthly secured overnight financing rate, or the SOFR rate, to which JPMorgan Chase is subject with respect to the adjusted SOFR rate as established by the U.S. Federal Reserve Board, plus a margin of $1.25 \%$ per annum and an unsecured to secured interest rate adjustment of $0.10 \%$ per annum. Interest is calculated monthly on an actual/360-day basis and payable monthly in arrears. Principal outstanding during an event of default, at JPMorgan Chase's option, accrues interest at a rate of $3 \%$ per annum in excess of the above rate. Any advance may be prepaid in whole or in part at any time.

The JPMorgan Chase Credit Facility is evidenced by a credit agreement, as amended, between us and JPMorgan Chase, or the JPMorgan Chase Credit Agreement, dated as of June 21, 2023, and customary ancillary documents, in the principal amount not to exceed $\$ 5.00$ million at any one time outstanding and a line of credit note, or the JPMorgan Chase Line of Credit Note, in which we promise to pay on or before July 31, 2024, the amount of $\$ 5.00$ million or so much thereof as may be advanced and outstanding. In the event of default, JPMorgan Chase, at its option, may accelerate the maturity of advances outstanding under the JPMorgan Chase Credit Facility. The JPMorgan Chase Credit Agreement and ancillary documents contain customary covenants, representations, fees, debt, contingent obligations, liens, loans, leases, investments, mergers, acquisitions, divestitures, subsidiaries, affiliate transactions, changes in control, as well as indemnity, expense reimbursement, and confidentiality provisions.

In connection with the JPMorgan Chase Credit Facility, effective July 7, 2021, we incurred a non-refundable origination fee in the amount of $\$ 10,000$ that was paid in full to JPMorgan Chase upon execution of the JPMorgan Chase Credit Facility on July 12, 2021. There was no origination fee paid to JPMorgan Chase in connection with the amended JPMorgan Chase Credit Facility, dated July 28, 2022 and June 21, 2023.

Events of default under the JPMorgan Chase Credit Facility include, without limitation, a default, event of default, or event that would constitute a default or event of default (pending giving notice or lapse of time or both), of any provision of the JPMorgan Chase Credit Agreement, the JPMorgan Chase Line of Credit Note, or any other instrument or document executed in connection with the JPMorgan Chase Credit Agreement or with any of our indebtedness, liabilities, and obligations to JPMorgan Chase or would result from the extension of credit to us by JPMorgan Chase.

As of March 31, 2024, we had a $\$ 500,000$ outstanding balance against the JPMorgan Chase Credit Facility.

## Long-Term Capital Commitments

## Contractual Agreement

On December 12, 2014, we entered into the Supply Agreement with Wolfspeed. Under the Supply Agreement, subject to certain terms and conditions, we agreed to exclusively purchase from Wolfspeed, and Wolfspeed agreed to exclusively supply, $100 \%$ of our required SiC materials in quarterly installments that must equal or exceed a set minimum order quantity. The initial term of the Supply Agreement was scheduled to expire on June 24, 2018, unless extended by the parties. Effective June 22, 2018, the Supply Agreement was amended to extend the expiration date to June 25, 2023. The Supply Agreement, as amended, provides for the exclusive production of our premium moissanite product, Forever One ${ }^{\mathrm{TM}}$, and provides us with one option, subject to certain conditions, to unilaterally extend the term of the Supply Agreement for an additional two-year period following the expiration of the initial term. In addition, the amendment to the Supply Agreement established a process by which Wolfspeed may begin producing alternate SiC material based on our specifications that will give us the flexibility to use the materials in a broader variety of our products, as well as to permit us to purchase certain amounts of SiC materials from third parties under limited conditions. On August 26, 2020, the Supply Agreement was further amended, effective June 30, 2020, to extend the expiration date to June 29, 2025, which may be further extended by mutual agreement of the parties. The Supply Agreement was also amended to, among other things, ( $i$ ) spread our total purchase commitment under the Supply Agreement in the amount of approximately $\$ 52.95$ million over the term of the Supply Agreement, as amended; (ii) establish a process by which Wolfspeed has agreed to accept purchase orders in excess of the agreed-upon minimum purchase commitment, subject to certain conditions; and (iii) permit us to purchase revised amounts of SiC materials from third parties under limited conditions. Our total purchase commitment under the Supply Agreement, as amended, until June 2025 is approximately $\$ 52.95$ million, of which approximately $\$ 24.75$ million remains to be purchased as of March 31, 2024.

During the nine months ended March 31, 2024 we made no purchases of SiC crystals. For the nine month period ended March 31, 2023 we purchased approximately $\$ 1.80$ million of SiC crystals from Wolfspeed pursuant to the terms of the Supply Agreement, as amended.

On July 28, 2023, Wolfspeed initiated a confidential arbitration against us for breach of contract claiming damages, plus interest, costs, and attorneys' fees. Wolfspeed has alleged that we failed to satisfy the purchase obligations provided in the Supply Agreement for Fiscal 2023 in the amount of $\$ 4.25$ million and failed to pay for $\$ 3.30$ million of SiC crystals Wolfspeed delivered to us. Wolfspeed further alleges that we intend to breach our remaining purchase obligations under the Supply Agreement, representing an additional $\$ 18.5$ million in alleged damages.

While the Company is evaluating Wolfspeed's claims, we dispute the amount sought, and we intend to vigorously defend our position, including by asserting rights and defenses that we may have under the Supply Agreement, at law and in equity. A hearing has been scheduled for September $30,2024$. The final determinations of liability arising from this matter will be made following comprehensive investigations, discovery and arbitration processes.

In connection with our short-term capital resources, we have an effective shelf registration statement on Form S-3 on file with the SEC, with an expiration date of June 2, 2024, that allows us to periodically offer and sell, individually or in any combination, shares of common stock, shares of preferred stock, warrants to purchase shares of common stock or preferred stock, and units consisting of any combination of the foregoing types of securities, up to a total of $\$ 25.00$ million, of which all is available. However, we may offer and sell no more than one-third of our public float (which is the aggregate market value of our outstanding common stock held by non-affiliates) in any twelve-month period. Our ability to issue equity securities under the shelf registration statement is subject to market conditions, which may be in turn, subject to, among other things, the potential disruption and volatility that may be caused by ongoing effects of rising inflation and fears of recession and the risks associated with the potential delisting of our common stock on the Nasdaq Capital Market if we fail to regain compliance with applicable Nasdaq Listing Rules within the periods of time described therein. Any capital raise is not assured and may not be at terms that would be acceptable to us.

Our future capital requirements and the adequacy of available funds will depend on many factors, including the ongoing uncertainty surrounding rising inflation and fears of recession that could lead to further disruption and volatility in the global capital markets as well as its impact on our rate of sales growth; the expansion of our sales and marketing activities; the timing and extent of raw materials and labor purchases in connection with loose jewel production to support our moissanite jewels and lab grown diamond business and precious metals and labor purchases in connection with jewelry production to support our finished jewelry business; the timing of capital expenditures; and the risk factors described in more detail in "Risk Factors" in Part II, Item 1A, of this Quarterly Report on Form 10-Q and in Part I, Item 1A, of our 2023 Annual Report.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

Not applicable.

## Item 4. Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, as ours are designed to do, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Quarterly Report on Form 10-Q, our disclosure controls and procedures were effective at the reasonable assurance level.

## Changes in Internal Control Over Financial Reporting

We routinely review our internal control over financial reporting and from time to time make changes intended to enhance the effectiveness of our internal control over financial reporting. We will continue to evaluate the effectiveness of our disclosure controls and procedures and internal control over financial reporting on an ongoing basis and will take action as appropriate. During the three months ended March 31,2024 , we made no changes to our internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act, that we believe materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## Item 1. Legal Proceedings

From time to time, we may be involved in legal proceedings or subject to claims incident to the ordinary course of business. The outcome of litigation is inherently uncertain, and there can be no assurances that favorable outcomes will be obtained. In addition, regardless of the outcome, such proceedings or claims can have an adverse impact on us because of defense and settlement costs, diversion of resources and other factors.

On July 28, 2023, Wolfspeed initiated a confidential arbitration against us for breach of contract claiming damages, plus interest, costs, and attorneys' fees. Wolfspeed has alleged that we failed to satisfy the purchase obligations provided in the Supply Agreement for Fiscal 2023 in the amount of $\$ 4.25$ million and failed to pay for $\$ 3.30$ million of SiC crystals Wolfspeed delivered to us. Wolfspeed further alleges that we intend to breach our remaining purchase obligations under the Supply Agreement, representing an additional $\$ 18.5$ million in alleged damages.

While the Company is evaluating Wolfspeed's claims, we dispute the amount sought, and we intend to vigorously defend our position, including asserting rights and defenses that the Company may have under the Supply Agreement, at law and in equity. A hearing has been scheduled for September $30,2024$. The final determinations of liability arising from this matter will be made following comprehensive investigations, discovery and arbitration processes.

## Item 1A. Risk Factors

We discussed these in our Annual Report on Form 10-K for the fiscal year ended June 30, 2023. There have been no material changes to such risks, except as set forth below.

The execution of our business plans could significantly impact our liquidity and we might not be able to continue as a going concern. The execution of our business plans to expand our Online Channels segment and global market opportunities, as well as to create required inventory of our Forever One ${ }^{T M}$, Moissanite by Charles \&Colvard ${ }^{\circledR}$, and Caydia ${ }^{\circledR}$ gemstones, requires significant investment of our resources, which may reduce our cash position. Should we fail to execute our business plans, we could see delays in the return of cash from our investments, resulting in a decrease in our liquidity. Under our $\$ 5.00$ million cash collateralized line of credit facility, or the JPMorgan Chase Credit Facility that we obtained from JPMorgan Chase Bank, N.A., effective July 7, 2021, as amended July 28, 2022 and amended further effective June 21, 2023, failure to comply with the covenants and defaults contained in the JPMorgan Chase Credit Facility or any other instrument or document executed in connection with the JPMorgan Chase Credit Facility could restrict our ability to draw on such facility. In addition, we currently have an effective shelf registration statement on Form S-3 on file with the SEC that allows us to periodically offer and sell, individually or in any combination, shares of common stock, shares of preferred stock, warrants to purchase shares of common stock or preferred stock, and units consisting of any combination of the foregoing types of securities, up to a total of $\$ 25.00$ million, of which all is available. However, we may offer and sell no more than one-third of our public float (which is the aggregate market value of our outstanding common stock held by non-affiliates) in any 12-month period. Further, if we would be unable to access the capital markets or issue equity securities on terms that are acceptable to us or at all, our cash, cash equivalents, and restricted cash and other working capital may be constrained to meet our working capital and capital expenditure needs. Given our current liquidity position, it is unlikely that we would not be able to draw on the JPMorgan Chase Credit Facility, as amended, which matures on July 31, 2024. There is no guarantee of extension or renewal in connection with the terms and conditions of the JPMorgan Chase Credit Facility.

Further, our condensed consolidated financial statements have been prepared on a going concern basis, which contemplates the realization of assets and satisfaction of obligations in the normal course of business. However, for the nine months ended March 31, 2024, we had losses of $\$ 9.04$ million and cash flow used in operations of $\$ 6.1$ million. These factors raise substantial doubt about our ability to continue as a going concern for one year from the date the financial statements are issued.

We are continuing to work on plans to fund operations to alleviate the conditions that raise substantial doubt by evaluating our financing arrangements, implementing cost savings actions to reduce cash outflow, and evaluating our ability to liquidate and convert to cash certain of our existing inventory totaling \$25.31 million as of March 31, 2024.

In view of these matters, continuation as a going concern is dependent upon our continued operations, which in turn is dependent upon our ability to meet our financial requirements and the success of our future operations. The financial statements do not include any adjustments to the amount or the classification of assets and liabilities that may be necessary should we not continue as a going concern.

We believe that these plans may provide an opportunity for us to meet our obligations for the twelve month period from the date the financial statements are issued and to continue as a going concern. If, however, we are unable to successfully implement these plans, it may have a material adverse effect on our business, results of operations, and financial condition.

Our failure to maintain compliance with Nasdaq's continued listing requirements could result in the delisting of our common stock. Our common stock is currently listed on The Nasdaq Capital Market. In order to maintain this listing, we must satisfy minimum financial and other requirements. On June 12, 2023, we received a notification letter from Nasdaq's Listing Qualifications Department indicating that we are not in compliance with Nasdaq Listing Rule 5550 (a)(2), because the minimum bid price of our common stock on the Nasdaq Capital Market has closed below $\$ 1.00$ per share for 30 consecutive business days. The notification letter has no immediate effect on the Nasdaq listing or trading in our common stock. In accordance with Nasdaq Listing Rule 5810 (c)(3)(A), we had 180 calendar days, or until December 11, 2023, to regain compliance with the minimum $\$ 1.00$ bid price per share requirement. We received notice on December 12, 2023 from the Nasdaq's Listing Qualifications Department which resulted in an additional 180-day period, or until June 10, 2024, within which to regain compliance with the $\$ 1.00$ minimum bid price requirement.

While we intend to engage in efforts to regain compliance, and thus maintain our listing, including by carrying out a reverse stock split, there can be no assurance that we will be able to regain compliance during the applicable time periods set forth above. If we fail to continue to meet all applicable listing requirements in the future and Nasdaq determines to delist our common stock, the delisting could substantially decrease trading in our common stock and adversely affect the market liquidity of our common stock; adversely affect our ability to obtain financing on acceptable terms, if at all; and may result in the potential loss of confidence by investors, suppliers, customers, employees, and fewer business development opportunities. Additionally, the market price of our common stock may decline further, and shareholders may lose some or all of their investment.

On March 28, 2024, we filed a preliminary proxy statement with the U. S. Securities and Exchange Commission, for which a definitive proxy statement was filed on April 8, 2024, related to a special meeting of shareholders to be held on May 7, 2024, for: 1) the approval for an amendment to our restated articles of incorporation to effect a reverse stock split of the issued shares of common stock at a ratio within a range from any whole number between one-for-ten to one-for-fifteen, as determined by the Board of Directors in its sole discretion (the "Reverse Stock Split Proposal"); and 2) to approve one or more adjournments of the special meeting to a later date or dates, if necessary, to permit further solicitation of proxies in the event there are not sufficient votes in favor of the Reverse Stock Split Proposal or to constitute a quorum.

The Reverse Stock Split Proposal, if approved by the shareholders, will reduce the number of our shares of common stock outstanding in the condensed consolidated financial statements for the three and twelve-months ending June 30, 2024, which reduction would increase our stock price. We expect that an increase in our share price due to the Reverse Stock Split Proposal will enable us to regain compliance with the minimum bid price requirement and continue to trade on the Nasdaq Capital Market, though there can be no assurance that such action will achieve such result.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Issuer Purchases of Equity Securities

| Period | Total <br> Number of Shares Purchased | Average Price Paid per share |  | Total <br> Number of shares Purchased as Part of Publicly Announced Plans or Programs(1) | Approximate Dollar Value of Shares that May Yet be Purchased Under the Plans or Programs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| January 1, 2024 - January 31, 2024 | - | \$ | - | - | \$ | 4,510,021 |
| February 1, 2024 - February 29, 2024 | - | \$ | - | - | \$ | 4,510,021 |
| March 1, 2024 - March 31, 2024 | - | \$ | - | - | \$ | 4,510,021 |
| Total | - | \$ | - | - | \$ | 4,510,021 |

(1) On May 5, 2022, we announced that our Board of Directors had approved a share repurchase program to permit us to repurchase up to $\$ 5.00$ million worth of our issued and outstanding common stock over the three year period ending April 29, 2025.

## Item 5. Other Information

During the three months ended March 31, 2024, no director or officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "nonRule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

## Item 6. Exhibits

The following exhibits are being filed herewith and are numbered in accordance with Item 601 of Regulation S-K:

| Exhibit No. | Description |
| :---: | :---: |
| 31.1 | Certification by Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 31.2 | Certification by Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 32.1 | Certification by Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |
| 32.2 | Certification by Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |
| 101.INS | Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document. |
| 101.SCH | Inline XBRL Taxonomy Extension Schema Document |
| 101.CAL | Inline XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | Inline XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | Inline XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE | Inline XBRL Taxonomy Extension Presentation Linkbase document |
| 104 | Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document contained in Exhibit 101 |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## CHARLES \& COLVARD, LTD.

May 6, 2024

May 6, 2024

By: /s/ Don O'Connell
Don O'Connell
President and Chief Executive Officer

By: /s/ Clint J. Pete
Clint J. Pete
Chief Financial Officer
(Principal Financial Officer and Chief Accounting Officer)

## CERTIFICATION PURSUANT TO SECURITIES AND EXCHANGE ACT OF 1934 RULE 13a-14(a) AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

## I, Don O'Connell, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2024 of Charles \& Colvard, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## CERTIFICATION PURSUANT TO SECURITIES AND EXCHANGE ACT OF 1934 RULE 13a-14(a) AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Clint J. Pete, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2024 of Charles \& Colvard, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Charles \& Colvard, Ltd. (the "Company") on Form 10-Q for the quarterly period ended March 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Don O'Connell, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to my knowledge, that:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

## By: /s/ Don O'Connell

Don O'Connell
President and Chief Executive Officer
May 6, 2024
This Certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and shall not be deemed "filed" by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and shall not be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date of this Report, irrespective of any general incorporation language contained in such filing.

A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act of 2002 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Charles \& Colvard, Ltd. (the "Company") on Form 10-Q for the quarterly period ended March 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Clint J. Pete, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to my knowledge, that:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /s/ Clint J. Pete
Clint J. Pete
Chief Financial Officer
May 6, 2024
This Certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and shall not be deemed "filed" by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and shall not be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date of this Report, irrespective of any general incorporation language contained in such filing.

A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act of 2002 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

